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Attachment 1 – Form of Authorized Signatory Letter

[Letterhead]
Ministry of Finance
[Street address]
[City] [Country]

[DATE]

The World Bank
1818 H Street, N.W.
Washington, D.C. 20433
United States of America

Attention: Mr. Patchamuthu Illangovan, *Country Director*

Re: Loan No. 8995-PK Karachi Mobility Project

I refer to the Loan Agreement ("Agreement") between the International Bank for Reconstruction and Development (the "Bank") and the Islamic Republic of Pakistan (the "Recipient"), dated _____, providing the above Loan. For the purposes of Section 2.02 of the General Conditions as defined in the Agreement, any ¹[one] of the persons whose authenticated specimen signatures appear below is authorized on behalf of the Recipient to sign applications for withdrawal [and applications for a special commitment] under this Loan.

For the purpose of delivering Applications to the Bank, ²[each] of the persons whose authenticated specimen signatures appears below is authorized on behalf of the Recipient, acting ³[individually] ⁴[jointly], to deliver Applications, and evidence in support thereof on the terms and conditions specified by the Bank.

⁵[This confirms that the Recipient is authorizing such persons to accept Secure Identification Credentials (SIDC) and to deliver the Applications and supporting documents to the Bank by electronic means. In full recognition that the Bank shall rely upon such

¹ Instruction to the Recipient: Stipulate if more than one person needs to sign Applications, and how many or which positions, and if any thresholds apply. *Please delete this footnote in final letter that is sent to the Bank.*

² Instruction to the Recipient: Stipulate if more than one person needs to *jointly* sign Applications, if so, please indicate the actual number. *Please delete this footnote in final letter that is sent to the Bank.*

³ Instruction to the Recipient: Use this bracket if any one of the authorized persons may sign; if this is not applicable, please delete. *Please delete this footnote in final letter that is sent to the Bank.*

⁴ Instruction to the Recipient: Use this bracket only if several individuals must jointly sign each Application; if this is not applicable, please delete. *Please delete this footnote in final letter that is sent to the Bank.*

⁵ Instruction to the Recipient: Add this paragraph if the Recipient wishes to authorize the listed persons to accept Secure Identification Credentials and to deliver Applications by electronic means; if this is not applicable, please delete the paragraph. *Please delete this footnote in final letter that is sent to the Bank.*

representations and warranties, including without limitation, the representations and warranties contained in the *Terms and Conditions of Use of Secure Identification Credentials in connection with Use of Electronic Means to Process Applications and Supporting Documentation* ("Terms and Conditions of Use of SIDC"), the Recipient represents and warrants to the Bank that it will cause such persons to abide by those terms and conditions.]

This Authorization replaces and supersedes any Authorization currently in the Bank records with respect to this Agreement.

[Name], [position]	Specimen Signature: _____
[Name], [position]	Specimen Signature: _____
[Name], [position]	Specimen Signature: _____

Yours truly,

/ signed /

[Position]

Attachment 2 – Interim unaudited Financial Reports (IFRs)

Karachi Mobility Project
IBRD Credit No. _____
Sources and Uses of Funds Statement
For the Quarter Ended _____

Sources of Funds	Notes	Cumulative at Start of Quarter	Actual for Quarter	Actual Year-To-Date	Cumulative for Project Life
Opening cash balance					
- IBRD Designated Account					
- Government of Sindh					
Cash Receipts					
- IBRD Designated Account					
- Government of Sindh					
Cash available (opening balance +receipts)					
Less: Uses of funds					
Goods, works, non-consulting services, consultants' services, , salary or allowances of project staff, Insurance Premier, Training and Workshops, and Incremental Operating Costs					
Cash available less total expenditures					
Closing cash balances					
- IBRD Designated Account					
- Government of Sindh					
Total closing cash balance					

Karachi Mobility Project										
IBRD Credit No. XXXX										
Interim Financial Report for the XXXX										
VARIANCE ANALYSIS OF USE OF FUNDS										
Component Details	<Mention Period here>			Cumulative for the Year (Pak Rs)			Cumulative - Inception to Date (Pak Rs)			
	Planned Rs	Actual Rs	Variance Amount Rs %age	Planned Rs	Actual Rs	Variance Amount Rs %age	Planned Rs	Actual Rs	Variance Amount Rs %age	
Category 1: Urban Road Infrastructure - Yellow Corridor										
Goods, works, non-consulting services, consultants' services, Salary or allowances of project staff, Insurance Premier, Training and Workshops, Incremental Operating Costs										
Sub Total										
Operationalization of a BRT System- Yellow Corridor										
Goods, works, non-consulting services, consultants' services, Salary or allowances of project staff, Insurance Premier, Training and Workshops, Incremental Operating Costs										
Sub Total										
Category 3: Capacity Building and Technical Assistance										
Goods, works, non-consulting services, consultants' services, Salary or allowances of project staff, Insurance Premier, Training and Workshops, Incremental Operating Costs										
Sub Total										
Grand Total										

Note: Reasons for variance in excess of 10% should be explained as notes

Karachi Mobility Project

IBRD Credit No. _____

Cash Forecast for Next Two Quarters Ending _____

Million Pak Rupees

Disbursement Category	Cash Requirement for the next two quarters			
	Eligible %	(a) Cash requirement for the next 1st quarter	(b) Cash requirement for the next 2nd quarter	(c) Cash requirement for the next 2 quarters (a+b)
				(d) IDA Eligible cash requirement for the next 2 quarters (in USD)
Category 1: Urban Road Infrastructure - Yellow Corridor				
Goods, works, non-consulting services, consultants' services, , salary or allowances of project staff, Insurance Premier, Training and Workshops, and Incremental Operating Costs				
Operationalization of a BRT System- Yellow				
Goods, works, non-consulting services, consultants' services, , salary or allowances of project staff, Insurance Premier, Training and Workshops, and Incremental Operating Costs				
Category 3: Capacity Building and Technical Assistance				
Goods, works, non-consulting services, consultants' services, , salary or allowances of project staff, Insurance Premier, Training and Workshops, and Incremental Operating Costs				
Total:				

9

Karachi Mobility Project

IBRD Credit No. _____

DESIGNATED ACCOUNT ACTIVITY STATEMENT

For the Quarter Ended: _____

Currency : US Dollars

PART I

1. Cumulative Advances by Bank to the end of Current Reporting Period		0
2. Cumulative Expenditure at the beginning of Current Reporting Period		0
3. Outstanding Advances to be accounted (Line 1 minus Line 2)		0

PART II

4. Opening DA balance at beginning of Reporting Period		0
5. Add/Subtract: Cumulative Adjustments (if any)	0	
6. Advances from World Bank during Reporting Period	0	
7. Sub total of Advances and Adjustments		0
8. Outstanding Advances to be accounted for (Line 4 plus Line 7) *		0
9. Closing DA balance at the end of Current Reporting Period		0
10. Add/Subtract: Cumulative Adjustments (if any)	0	
11. Expenditure for Current Reporting Period	0	
Prior Review		
Post Review		
12. Sub total of Adjustments and Expenditure (Line 10 Plus Line 11)		0
13. Add Line 9 and Line 12		0
14. Difference if any (Line 8 minus Line 13)		0

PART III

15. Total Forecasted amount to be paid by World Bank		0
16. Less Closing DA balance after adjustments	0	
17. Imprest Cash Balance	0	
18. Direct payments/SC payments	0	
19. Add Line 16 and Line 17		0
20. Cash Requirement from World Bank for next two reporting Periods (Line 15 minus Line 18 and minus Line 19)		0

* Unadjusted advances from Designated Account

Karachi Mobility Project

IBRD Credit No. _____

Post Review Expenditures

(In Pak Rupees '000's)

Description	Note	Cumulative at Start of Quarter	Actual for Quarter	Actual Year-To-Date	Cumulative for Project Life
Category 1: Urban Road Infrastructure - Yellow Corridor					
Goods, works, non-consulting services, consultants' services, Salary or allowances of project staff, Insurance Premium, Training and Workshops, Incremental Operating Costs					
Sub Total					
Category 2: Development and Operationalization of a BRT System- Yellow Corridor					
Goods, works, non-consulting services, consultants' services, Salary or allowances of project staff, Insurance Premium, Training and Workshops, Incremental Operating Costs					
Sub Total					
Category 3: Capacity Building and Technical Assistance					
Goods, works, non-consulting services, consultants' services, Salary or allowances of project staff, Insurance Premium, Training and Workshops, Incremental Operating Costs					
Sub Total					
Grand Total					

5

13

[illegible]

FOR OFFICIAL USE ONLY

Victor Ordonez, WFACS.

Cleared with and cc: Said Dahdah, GTR05
Hélène Bertaud, LEGES
Hasan Afzal Zaidi, GTR05

Cc: Akmal Minallah, GGOAP

II. Financial Reports and Audits.

(i) *Financial Reports.* The Recipient shall prepare and furnish to the Bank not later than forty-five (45) days after the end of each calendar quarter, interim unaudited financial reports (IFR) for the Program covering the quarter, in the format stated in Attachment 2 to this DFIL.

(ii) *Audits.* Each audit of the Financial Statements shall cover the period of one fiscal year of the Recipient, commencing with the fiscal year in which the first withdrawal was made. The audited Financial Statements for each such period shall be furnished to the Bank not later than six (6) months after the end of such period.

III. Other Important Information

(i) *Client Connection.* For additional information on disbursement arrangements, please refer to the Loan Handbook available on the Bank's public website and "Client Connection". The Bank recommends that you register as a user of "Client Connection". From this website you will be able to prepare and deliver Applications, monitor the near real-time status of the Loan, and retrieve related policy, financial, and procurement information. For more information about the website and registration arrangements, please contact the Bank by email at clientconnection@worldbank.org.

(ii) *Communication.* If you have any queries in relation to the above, please contact us at AskLoans@WorldBank.org using the reference: Karachi Mobility Project 8995-PK.

Yours sincerely,



Patchamuthu Illangovan
Country Director, Pakistan
South Asia Region

Attachments

1. Form of Authorized Signatory Letter
2. Interim unaudited Financial Report (IFR)

Schedule 1 to DFIL
Disbursement Arrangements

Basic Information			
Loan Number	Country	Islamic Republic of Pakistan	Closing Date
	Recipient/Beneficiary	Islamic Republic of Pakistan	
	Name of the Program	Karachi Mobility Project	Disbursement Deadline Date <i>Subsection 3.7 **</i>
8995-PK			Section III.B.2. of Schedule 2 to the Loan Agreement. Four months after the closing date.
Disbursement Methods and Supporting Documentation			
Disbursement Methods <i>Section 2 (**)</i>	Methods	Supporting Documentation <i>Subsections 4.3 and 4.4 (**)</i>	
Direct Payment	Yes	Copies of receipts or supplier's invoices	
Reimbursement	Yes	Interim Unaudited Financial Reports (IFRs) in the format stated in Attachment 2 of this DFIL	
Advance (Designated Account)	Yes	Interim Unaudited Financial Reports (IFRs) in the format stated in Attachment 2 of this DFIL	
Special Commitments	Yes	Request with documents	
Designated Account (Sections 5 and 6 **)			
Type	Segregated	Ceiling	Forecast for one semester as provided in the quarterly IFRs.
Financial Institution	National Bank of Pakistan (through the State Bank of Pakistan)	Currency	United States Dollar (USD)
Frequency of Reporting Subsection 6.3 (**)	Quarterly (Same as IFRs)		
Minimum Value of Applications (subsection 3.5 **)			
The minimum value of applications for Reimbursement, Direct payment and Special Commitment is USD 100,000 equivalent.			
Authorized Signatures (Subsection 3.1 and 3.2 **) The form for Authorized Signatories Letter is provided in Attachment 1 of this letter			
Withdrawal and Documentation Applications (Subsection 3.3 and 3.4 **)			
Authorized Signatures – The ASL will be sent to the following address:		The Bank/Association Attention: Loan Operations Unit, WFACS (Pakistan) 20-A Shahrah-e-Jamhuriat, G-5/1 Islamabad, Islamic Republic of Pakistan	
Withdrawal Applications (WAs) - All WAs and its supporting documentation will be electronically sent through the Bank's system <i>ClientConnection</i> .			
Notes			
<i>Part 2.(c) of the Project</i> – The Loan will finance working capital (the amount to be contributed by the Project Implementing Entity to the financing of the working capital under the concession agreement to be entered into for the Bus Rapid Transit (BRT) operation along the Yellow Corridor.			
** Sections and subsections relate to the "Disbursement Guidelines for Investment Project Financing", dated February 2017.			



"SAY NO TO CORRUPTION"

No. P&D/FA/WB/1--43/2017
GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)

Karachi dated 28th October, 2020

To.

The Secretary,
Transport & Mass Transit Department,
Government of Sindh,
Karachi.

Subject: Karachi Mobility Project (KMP) – Virtual Supervision Mission, September 28-30, 2020

I am directed to refer to the subject noted above and to enclose a copy of World Bank's letter dated October 7, 2020 containing the mission findings and action plan.

2. It is therefore, requested that the necessary actions may kindly be taken for the compliance of action plan as indicated therein under intimation to this Department.

(HAFSA SHAIKH)
Planning Officer (Foreign Aid)

C.c. to:

- The Member (Energy & infra), P&D Board, GoS, Karachi.
- The Project Director, Urban Mobility Project (Yellow line), GoS, Karachi.
- P.S to Chairman, P&D Board, GoS, Karachi.
- P.S to Chief Economist, P&D Department, GoS, Karachi.

Planning Officer (Foreign Aid)

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28/10/2020

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28/10/20

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October 7, 2020

Mr. Muhammad Waseem
Chairman
Planning & Development Board
Government of Sindh
Karachi

Dear Mr. Waseem:

***RE: Karachi Mobility Project (KMP)
Virtual Supervision Mission, September 28 – 30, 2020***

We would like to thank the Planning and Development Department (P&DD), Transport and Mass Transit Department and Sindh Mass Transit Authority (SMTA), Government of Sindh for extending support to the World Bank during the virtual supervision mission from September 28 to 30, 2020 of the Karachi Mobility Project (KMP). We also appreciate the efforts of the newly appointed Project Director (PD) and his limited Project Management Team (PMT) for expediting the implementation of the project.

The purpose of this mission was to review the overall progress of the project, agree on next steps and provide an overview of the Bank's requirements for procurement, financial management, environment, and social safeguards. During the mission, the Bank and SMTA jointly identified the following activities/ milestones which are on a critical path and require immediate attention. Progress on all these activities/ milestones would have a positive impact on the project rating and disbursement.

Hiring of PMT staff: It has been delayed by almost 9 months and has hampered overall progress of the project. The PD informed the mission that the hiring of the procurement, financial management and communications specialists is at an advanced stage and the selection process will be concluded by 20 October 2020. The remaining PMT specialists (environment, social and gender) would be onboard by 15 November 2020. It was agreed that these specialists will be hired on contractual basis following the jobs descriptions agreed with the Bank.

Design and Supervision Consultant: We are pleased to report that good progress has been achieved recently in the selection of this Consultant, and the PMT has submitted on 23 September 2020 the RFP for Bank's review and no objection. It is expected that the Bank will provide a No Objection and the RFP will be issued to the shortlisted firms by October 10, 2020. The Bank would arrange a virtual training for the Consultant Selection Committee that will strengthen their capacity to evaluate the technical proposals that will be submitted by the shortlisted firms. This will enable the completion of the technical evaluation within 3 weeks from receipt of proposals.

Procurement Plan (PP): The PP was updated during the mission and was cleared by the Bank. In total 12 contracts are included totaling USD 77 million. It was agreed to launch the procurement of few activities in the next few months, besides the conclusion of the selection of the Design and Supervision Consultant.

Road maintenance and drainage works: At the request of the Honorable Chief Minister Sindh made in August 2020, the Bank agreed to support drainage improvements works to mitigate the effect of monsoon rains which was devastating this year. An amount up to \$12 million has been reallocated from the Project's contingencies to cover these additional works. The Bank proposed that the PD will quickly identify and submit to the Bank a proposed list of road works including drainage improvement and associated costs in consultation with other relevant stakeholders in Karachi (KNIP, CLICK, KWSB and others).

Grievance Redressal Mechanism (GRM). Safeguards and Communications: It was agreed that the PMT will hire under Component 3 of the Project a web-developer for a SMTA's website including a page dedicated for this Project as well as a GRM system. It was also agreed that the Bank will offer SMTA an assistance to prepare an Environment and Safeguards (E&S) Policy to be endorsed by SMTA's board and be endorsed publicly.

Table: Action Plan

Sr.	Action	Responsibility	Target date
1.	Hiring of procurement, financial management and communication specialists of the PMT	SMTA	20 Oct 2020
2.	Hiring of environment, social and gender specialists of the PMT	SMTA	15 November 2020
3.	Update of the Procurement Plan	PMT	Done
4.	Issuance of RFPs to shortlisted consultancy firms	PMT	10 October 2020
5.	Training of Consultant Selection Committee staff	World Bank	1 November 2020
6.	Submission of potential list of road and drainage works requiring rehabilitation and maintenance	SMTA	16 October 2020
7.	Submission of IFR to the Bank	PMT	15 October 2020
8.	Setting up of a GRM at SMTA	SMTA/PMT	15 March 2021
9.	Development of SMTA website	PMT	31 January 2021
10.	Preparation of E&S Policy for SMTA	SMTA/PMT	15 December 2020

We appreciate your leadership and look forward towards your continuous support during the implementation of the project. Should you have any questions or suggestions regarding our support to the project, please do not hesitate to contact the Task Team Leader (TTL) Said Dahdah, Senior Transport Specialist (sdahdah@worldbank.org), and the co-TTL Hasan Afzal Zaidi, Senior Transport Specialist (hazaidi@worldbank.org).

Sincerely,

Melinda Good

Melinda Good
Operations Manager, Pakistan

CC List:**Government of Pakistan**

Mr Noor Ahmed, Secretary, Economic Affairs Division
Mr. Zulfikar Haider, Additional Secretary, Economic Affairs Division
Mr. Adil Akbar Khan, Joint Secretary, Economic Affairs Division
Mr. Azam Khan, Deputy Secretary, Economic Affairs Division

Government of Sindh

Mr. Mumtaz Ali Shah, Chief Secretary
Dr. Shireen Mustafa, Secretary, Planning and Development Department
Mr. Shariq Ahmed, Secretary, Transport & Mass Transit Department
Syed Hassan Naqvi, Secretary, Finance Department
Mr. Iqtidar Ahmed, Managing Director, Sindh Mass Transit Authority (SMTA)
Mr. Imran Bhatti, Project Director, SMTA
Mr. Muhammad Yousuf Munir, Director Infrastructure, SMTA

World Bank

Mr. Shahid Ashraf Tarar, Executive Director

FOR INTERNAL USE ONLY

Drafted by: Said Dahdah, TTL (ISAT1)
Cleared by: Shomik Raj, PM (ISAT1)
BCC: Project task team
WBDocs: P166732



SO(GEN)/KMP/2020
GOVERNMENT OF SINDH
TRANSPORT & MASS TRANSIT
DEPARTMENT

Karachi Dated 29th October, 2020

To,

The Project Director,
 BRT Yellow Line,
 Transport & Mass Transit Department,
Karachi.

SUBJECT: KARACHI MOBILITY PROJECT (KWP) – VIRTUAL SUPERVISION MISSION, SEPTEMBER 28-30, 2020

I am directed to forward herewith copy of letter No.P&D/FAWB/1-43/2017, dated 28-10-2020 on the subject noted above received from Planning & Development Department, Govt. of Sindh for taking further necessary action in the matter under intimation to this department.



(GHULAM FAROOQ MANGRIO)
 SECTION OFFICER (General)
 For Secretary to Government of Sindh

A copy is forwarded for information to the PS to Secretary Transport & Mass Transit Department, Govt. of Sindh Karachi.

SECTION OFFICER (General)

8/11/2020
 O/A.

**THE WORLD BANK**

IBRD • IDA | WORLD BANK GROUP

October 7, 2020

Mr. Muhammad Waseem
Chairman
Planning & Development Board
Government of Sindh
Karachi

Dear Mr. Waseem:

***RE: Karachi Mobility Project (KMP)
Virtual Supervision Mission, September 28 – 30, 2020***

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Mr. Muhammad Waseem

-2-

October 7, 2020

Road maintenance and drainage works: At the request of the Honorable Chief Minister Sindh made in August 2020, the Bank agreed to support drainage improvements works to mitigate the effect of monsoon rains which was devastating this year. An amount up to \$12 million has been reallocated from the Project's contingencies to cover these additional works. The Bank proposed that the PD will quickly identify and submit to the Bank a proposed list of road works including drainage improvement and associated costs in consultation with other relevant stakeholders in Karachi (KNIP, CLICK, KWSB and others).

Grievance Redressal Mechanism (GRM), Safeguards and Communications: It was agreed that the PMT will hire under Component 3 of the Project a web-developer for a SMTA's website including a page dedicated for this Project as well as a GRM system. It was also agreed that the Bank will offer SMTA an assistance to prepare an Environment and Safeguards (E&S) Policy to be endorsed by SMTA's board and be endorsed publicly.

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Sincerely,

Melinda Good

Melinda Good
Operations Manager, Pakistan

Mr. Muhammad Waseem

-3-

October 7, 2020

CC List:

Government of Pakistan

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Mr. Adil Akbar Khan, Joint Secretary, Economic Affairs Division
Mr. Azam Khan, Deputy Secretary, Economic Affairs Division

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Drafted by: Said Dahdah, TTL (ISAT1)
Cleared by: Shomik Raj, PM (ISAT1)
BCC: Project task team
WBDocs: P166732



"SAY NO TO CORRUPTION"

47 ✓
No. P&D/FA/WB/1--43/2017
**GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)**
Karachi dated 28th October, 2020

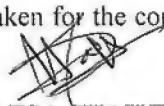
To,

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Transport & Mass Transit Department,
Government of Sindh,
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(HAFSA SHAIKH)
Planning Officer (Foreign Aid)

C.c. to:

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- The Project Director, Urban Mobility Project (Yellow line), GoS, **Karachi.**
- P.S to Chairman, P&D Board, GoS, **Karachi.**
- P.S to Chief Economist, P&D Department, GoS, **Karachi.**

Planning Officer (Foreign Aid)


5/4/2020
Mr. B.N. CAS

3495
05-11-2020



October 7, 2020

Mr. Muhammad Waseem
Chairman
Planning & Development Board
Government of Sindh
Karachi

Dear Mr. Waseem:

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Procurement Plan (PP): The PP was updated during the mission and was cleared by the Bank. In total 12 contracts are included totaling USD 77 million. It was agreed to launch the procurement of few activities in the next few months, besides the conclusion of the selection of the Design and Supervision Consultant.

Road maintenance and drainage works: At the request of the Honorable Chief Minister Sindh made in August 2020, the Bank agreed to support drainage improvements works to mitigate the effect of monsoon rains which was devastating this year. An amount up to \$12 million has been reallocated from the Project's contingencies to cover these additional works. The Bank proposed that the PD will quickly identify and submit to the Bank a proposed list of road works including drainage improvement and associated costs in consultation with other relevant stakeholders in Karachi (KNIP, CLICK, KWSB and others).

Grievance Redressal Mechanism (GRM), Safeguards and Communications: It was agreed that the PMT will hire under Component 3 of the Project a web-developer for a SMTA's website including a page dedicated for this Project as well as a GRM system. It was also agreed that the Bank will offer SMTA an assistance to prepare an Environment and Safeguards (E&S) Policy to be endorsed by SMTA's board and be endorsed publicly.

Table: Action Plan

Sr.	Action	Responsibility	Target date
1.	Hiring of procurement, financial management and communication specialists of the PMT	SMTA	20 Oct 2020
2.	Hiring of environment, social and gender specialists of the PMT	SMTA	15 November 2020
3.	Update of the Procurement Plan	PMT	Done
4.	Issuance of RFPs to shortlisted consultancy firms	PMT	10 October 2020
5.	Training of Consultant Selection Committee staff	World Bank	1 November 2020
6.	Submission of potential list of road and drainage works requiring rehabilitation and maintenance	SMTA	16 October 2020
7.	Submission of IFR to the Bank	PMT	15 October 2020
8.	Setting up of a GRM at SMTA	SMTA/PMT	15 March 2021
9.	Development of SMTA website	PMT	31 January 2021
10.	Preparation of E&S Policy for SMTA	SMTA/PMT	15 December 2020

We appreciate your leadership and look forward towards your continuous support during the implementation of the project. Should you have any questions or suggestions regarding our support to the project, please do not hesitate to contact the Task Team Leader (TTL) Said Dahdah, Senior Transport Specialist (sdahdah@worldbank.org), and the co-TTL Hasan Afzal Zaidi, Senior Transport Specialist (hazaidi@worldbank.org).

Sincerely,

Melinda Good

Melinda Good
Operations Manager, Pakistan

41

CC List:

Government of Pakistan

Mr Noor Ahmed, Secretary, Economic Affairs Division

Mr. Zulfiqar Haider, Additional Secretary, Economic Affairs Division

Mr. Adil Akbar Khan, Joint Secretary, Economic Affairs Division

Mr. Azam Khan, Deputy Secretary, Economic Affairs Division

Government of Sindh

Mr. Mumtaz Ali Shah, Chief Secretary

Dr. Shireen Mustafa, Secretary, Planning and Development Department

Mr. Shariq Ahmed, Secretary, Transport & Mass Transit Department

Syed Hassan Naqvi, Secretary, Finance Department

Mr. Iqtidar Ahmed, Managing Director, Sindh Mass Transit Authority (SMTA)

Mr. Imran Bhatti, Project Director, SMTA

Mr. Muhammad Yousuf Munir, Director Infrastructure, SMTA

World Bank

Mr. Shahid Ashraf Tarar, Executive Director

FOR INTERNAL USE ONLY

Drafted by: Said Dahdah, TTL (ISAT1)

Cleared by: Shomik Raj, PM (ISAT1)

BCC: Project task team

WBDocs: P166732



"SAY NO TO CORRUPTION"

69
No. P&D/FA/WB/1--36/2016
**GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)**

Karachi dated 20th November, 2020

To,

The Secretary,

- Finance Department,
 - Agriculture, Supply & Prices Department,
 - Health Department,
 - Irrigation Department,
 - Transport & Mass Transit Department,
 - Energy Department,
 - Rehabilitation Department,
 - Local Government Department,
 - Excise & Taxation Department,
 - Investment Department,
- Government of Sindh,
Karachi.

Subject: MONTHLY PORTFOLIO REVIEW MEETING FOR WORLD BANK FUNDED SINDH PROJECTS.

I am directed to refer to the subject noted above and to state that a joint monthly review of World Bank assisted projects was held on 18th November, 2020 under Chairman, Planning & Development Board, GoS.

2. After threadbare discussion on all aspects of Projects/Programs implementation, it was agreed that the executing agencies would lead and direct their respective Project/Program teams to comply with actions agreed between Government of Sindh and World Bank (**Issues & Agreed actions are enclosed**).

3. It is therefore, requested to kindly direct your team for the compliance of actions within fifteen days positively.

(HAFSA SHAIKH)
Planning Officer (Foreign Aid)

C.c. to:

- The Project Director, Karachi Neighbourhood Project, GoS, Karachi.
- The Project Director, Karachi Sindh Resilience Project (Irrigation component/PDMA component), GoS, Karachi.

Page: 1/2

RECEIVED
ATA-TMTD
11/23/20
Dated: 24-11-2020

- The Project Director, Sindh Barrages Improvement Project-Phase-I, GoS, Karachi.
- The Project Director, Sindh Barrages Improvement Project-Phase-II, GoS, Karachi.
- The Project Director, Sindh Agriculture Project (Agriculture component/livestock component), GoS, Karachi.
- The Project Director, Sindh Solar Energy Project, GoS, Karachi.
- The Project Director, Karachi Water & Sewerage & Services Improvement Project, GoS, Karachi.
- The Project Director, CLICK (Local Government/ Excise & Taxation/Investment component) Project, GoS, Karachi.
- ✓ The Project Director, Karachi Urban Mobility Project (Yellow line), GoS, Karachi.
- The Project Director, Sindh Irrigated Agriculture Productivity Project, GoS, Karachi.
- ✓ The Project Director, Sindh Solid Waste Emergency & Efficiency Project, GoS, Karachi.
- The Program Manager, Sindh Public Sector Management Reform Project, GoS, Karachi.
- The Program Coordinator, Sindh Enhancing Response Reduce Stunting Project, GoS, Karachi.
- The Member (Services/Development/Natural Resources/Social Sector/Energy & Infra)), P&D Board, GoS, **Karachi**.
- The Chief (Foreign Aid), P&D Department, GoS, **Karachi**.
- P.S to Chairman, P&D Board, GoS, **Karachi**.
- P.S to Secretary (Planning), P&D Department, GoS, **Karachi**.
- P.S to Chief Economist, P&D Department, GoS, **Karachi**.

Planning Officer (Foreign Aid)

18/12/2022.
AD (BD)

18/12/2022



"SAY NO TO CORRUPTION"

No. P&D/FA/WB/1--36/2016
**GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)**

Karachi dated 20th November, 2020

To,

The Secretary,

- Finance Department,
 - Agriculture, Supply & Prices Department,
 - Health Department,
 - Irrigation Department,
 - Transport & Mass Transit Department,
 - Energy Department,
 - Rehabilitation Department,
 - Local Government Department,
 - Excise & Taxation Department,
 - Investment Department,
- Government of Sindh,
Karachi.

Subject: MONTHLY PORTFOLIO REVIEW MEETING FOR WORLD BANK FUNDED SINDH PROJECTS.

I am directed to refer to the subject noted above and to state that a joint monthly review of World Bank assisted projects was held on 18th November, 2020 under Chairman, Planning & Development Board, GoS.

2. After threadbare discussion on all aspects of Projects/Programs implementation, it was agreed that the executing agencies would lead and direct their respective Project/Program teams to comply with actions agreed between Government of Sindh and World Bank (Issues & Agreed actions are enclosed).

3. It is therefore, requested to kindly direct your team for the compliance of actions within fifteen days positively.

(HAFSA SHAIKH)

Planning Officer (Foreign Aid)

C.c. to:

- The Project Director, Karachi Neighbourhood Project, GoS, Karachi.
- The Project Director, Karachi Sindh Resilience Project (Irrigation component/PDMA component), GoS, Karachi.

Page: 1/2



THE WORLD BANK
IBRD • IDA | WORLD BANK GROUP

November 30, 2020

Mr. Muhammad Waseem
Chairman
Planning and Development Board
Government of Sindh
Karachi

Dear Mr. Waseem:

Re: Follow up to Sindh Portfolio Review, November 27, 2020

I would like to thank you and your teams for a very useful discussion during the November portfolio review meeting on the World Bank engagement in the province. We are happy to note progress made on implementation of the portfolio in Sindh. We appreciate your leadership in quick resolution of bottlenecks to aid implementation. am attaching the dashboard that we reviewed during the meeting and listing below a summary of key next steps agreed during our meeting.

- *Sindh Enhancing Response to Reduce Stunting* has been on our mutual list of projects that need extra attention this year. Due to a high turnover of project staff (7 Project Directors in 2 years) the Project has faced multiple challenges. We agreed that the Planning and Development Department (P&DD) will follow up with the Task Force Secretariat to agree on a mechanism for immediate deployment of financing for procuring COVID-19 related response goods. In addition, all vacant positions at the Project Management Unit (PMU) are to be filled by end of November. We also agreed on the urgency of mobilizing the pilot at the Social Protection Special Unit and I'm grateful that since our meeting, a draft plan of proposed activities has been shared with the team task leader.
- *Sindh Barrages Improvement Project* can disburse US\$36.5 million this FY provided that two major actions are taken. We agreed to work with the Irrigation Department to expedite the procurement process of the rehabilitation and improvement works and complete the bid evaluation for the supervision works. In December the project teams will work closely with all affiliated departments to initiate work on the restructuring of the project and cancellation of the savings.
- *Sindh Agriculture Growth Project's* PC-1 is pending approval (US \$17 million for both components). We agreed that P&DD would work with the PMU to expedite the pending procedures and secure PDWP approval by Feb 1, 2020. It was also agreed that the project will not need an extension if all activities are completed. Therefore, the PMU should move ahead with all activities that are not subject to the revision of the PC-1.
- *Karachi Projects:* I appreciate all your efforts since our meeting with the Chief Minister, earlier this month on progressing on pending activities. We agreed in our meeting to (i) expedite the approval of the emergency works (US\$12 million) and hiring of the design and supervision consulting firm for Phase two works under Karachi Neighbourhood Improvement Project (KNIP), (ii) convene a steering committee meeting for the Karachi Water and Sewerage Board and agree upon the reform action plan by December 15th; and (iii) expedite hiring of staff by November 30th and complete evaluations of the technical proposal for the design and supervision consultant by December 5th for the Karachi Mobility Project.

No: PS/Chairman, P&DD

Diary #: 4/12/20

Dated: 2-12-20

PA to Chief Economist, P&D Dept.

Diary No: 1102

Dated: 03-12-2020

Mr. Muhammad Waseem

-2-

November 30, 2020

- Rehabilitation Framework Focal Point: It was agreed that the P&DD will assign a focal point to work with Najm-Ul-Sahr, Social Development Specialist, who oversees safeguard related issues in Karachi. It is critical that we work together on this at this stage to avoid unforeseen hinderances. We would appreciate if the name could be shared with us by December 4th.
- Shared Services Unit (SSU) Launch: As discussed, let us plan for a formal launch of the SSU at the next review we hold. I would appreciate it if a focal person from your team could be identified for this.

Thank you once again for a very useful discussion during the portfolio review. These regular meetings will help us resolve bottlenecks in a timely manner and continue to make progress. We are planning to have our next portfolio escalation meeting in mid-January, before our quarterly update meeting with the Honorable Chief Minister at the end of January. I am available to discuss or answer any questions concerning the above. Your team may also reach out to my colleague Huma Zafar ([hzafar@worldbank.org](mailto:hazafar@worldbank.org)), the focal point for the Sindh portfolio for any clarifying questions. She will work with your teams to set up the Seismic Risk Presentation that we were unable to review due to time constraints.

Yours sincerely,

Melinda Good

Melinda Good
Operations Manager, Pakistan

Attachment: Sindh Portfolio Review Presentation November 2020

Cc:

Government of Pakistan:

Mr. Noor Ahmed, Secretary, Ministry of Economic Affairs
Mr. Adil Akbar Khan, Joint Secretary, Ministry of Economic Affairs

Government of Sindh:

Mr. Naeem uz Zafar, Chief Economist, Planning and Development Board

The World Bank:

Mr. Shahid Ashraf Tarar, Executive Director for Pakistan



GOVERNMENT OF SINDH
Karachi Mobility Project
(YELLOW LINE BRTS)
SINDH MASS TRANSIT AUTHORITY
TRANSPORT & MASS TRANSIT DEPARTMENT

No. PD/YLC/SMTA/2020/3031

Karachi Dated: 16 December, 2020

To,

The Planning Officer (Foreign Aid)
 Planning and Development Department,
Karachi

SUBJECT: MONTHLY PORTFOLIO REVIEW MEETING FOR WORLD BANK FUNDED SINDH PROJECTS.

Please refer in your office letter No. P&D/FA/WB/1-36/2016 and find below in table the actions taken by the **KARACHI URBAN MOBILITY PROJECT MANAGEMENT TEAM** as per the directions of World Bank specifically discussed during November Portfolio review meeting with Government of Sindh i.e. Chief Minister.

Recommendations	Actions
1. To expedite hiring of staff by November 30 th .	1. Advertisement for the four positions i.e. Procurement Specialist, Gender Specialist, Social Development Specialist and Safety, Health, Environment and Quality Specialist has been published on November 6, 2020. Curriculum Vitae (CVs) were received till 16-11-2020 and shortlisted CVs were shared with the World Bank. The Bank is in process of finalizing the shortlisting for us to proceed to conduct interviews. Once final shortlist is done we will initiate interview process.
2. And to complete evaluation of the technical proposal for the design and supervision consultant by December 5 th for the Karachi Mobility Project.	2. Request for Proposal for procuring consultant for detail design and construction supervision was issued on November 6, 2020. A pre-bid meeting was held on 19-11-2020. Subsequently, due to second immense wave of Covid-19, all four shortlisted International Lead Firms have requested for extension in proposal submission date for another three weeks. An

	amendment to RFP has been processed and submitted to Bank on 18-12-2020. The Bank approved extension in date for proposal submission on 15-01-2021.
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(IMRAN BHATTI) Ex.PCS
PROJECT DIRECTOR

A copy is forwarded for information to:

14/12/2020

1. P.S to Minister for Transport and Mass Transit Department, GoS.
2. PS to the Secretary, Transport & Mass Transit Department, GoS.
3. PS to the Managing Director, Sindh Mass Transit Authority, GoS.
4. Master File.

by hand
Mr. Naseem

14/12/2020





55
NO. P&D/FA/WB/1-36/2016
GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)

Karachi, dated 9th December, 2020

To,

- The Secretary to Govt. of Sindh,
• Agriculture, Supply & Prices Department,
• Livestock & Fisheries Department,
• Health Department,
• Irrigation Department,
• Transport & Mass Transit Department,
• Local Govt. Department,
• Investment Department,
Karachi.

SUBJECT: MONTHLY PORTFOLIO REVIEW MEETING FOR WORLD BANK FUNDED SINDH PROJECTS.

I am directed to refer to this Department's letter of even number dated 20th November, 2020 (copy enclosed) and to enclose a copy of World Bank's letter dated 30th November, 2020 containing the discussions and next key steps agreed between Government of Sindh and World Bank during the subject meeting.

2. It is therefore, once again requested to kindly direct your team for the compliance of actions indicated therein within 10 days positively.

(MUHAMMAD ASIF)
Planning Officer (Foreign Aid)
Ph: 99211292

C.c.to:-

- The Project Director, Karachi Neighbourhood Project, GoS, Karachi.
- The Project Director, Karachi Sindh Resilience Project (Irrigation/component PDMA component), GoS, Karachi.
- The Project Director, Sindh Barrages Improvement Project phase-I, GoS, Karachi.
- The Project Director, Sindh Barrages Improvement Project phase-II, GoS, Karachi.
- The Project Director, Sindh Agriculture Project (Agriculture Component/Livestock Component), GoS, Karachi.
- The Project Director, Social Protection Strategy Unit, GoS, Karachi.
- The Project Director, Karachi Water & Sewerage & Services Improvement Project, GoS, Karachi.
- The Project Director, CLICK (Local Govt/Excise & Taxation/Investment Component) Project, GoS, Karachi.
- The Project Director, Karachi Urban Mobility Project (Yellow Line), GoS, Karachi.
- The Program Coordinator, Sindh Enhancing Response Reduce Stunting Project, GoS, Karachi.
- The Member (Services/Development/Natural Resources/Social Sector/Energy & Infra), P&D Board, GoS, Karachi.
- P.S to Chairman, P&D Board, Government of Sindh, Karachi.
- P.S to Secretary (Planning), P&D Department, Government of Sindh, Karachi.
- P.S. to Chief Economist, P&D Department, Government of Sindh, Karachi.

Planning Officer (Foreign Aid)

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11-12-2020



MEETING NOTICE

NO. P&D/WB/1-36/2016
GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)

Karachi dated 12th Feb., 2021

To,

- The Project Directors,
- Karachi Neighborhood Improvement Project,
- Sindh Resilience Project (Irrigation/PDMA Component),
- Sindh Solar Energy Project,
- Sindh Public Sector Management Reform Project,
- Sindh Barrages Improvement Project (Guddu) Phase-I,
- Sindh Barrages Improvement Project (Sukkur) Phase-II,
- Sindh Agriculture Growth Project (Agriculture/Livestock Component),
- Social Protection Strategy Unit,
- Karachi Water & Sewerage & Services Improvement Project,
- Sindh Irrigated Agriculture Productivity Enhancement Program,
- Karachi Urban Mobility Project (Yellow Line),
- The Project Directors, CLICK (Local Govt/Excise & Taxation/Investment Departments), Government of Sindh, Karachi
- The Program Coordinator, Sindh Enhancing Response Reduce Stunting Project, GoS, Karachi.

Subject: **PORFOLIO REVIEW MEETING OF WORLD BANK (WB) FUNDED PROJECTS IN SINDH.**

I am directed to refer to the subject noted above and to state that a portfolio review meeting of Sindh World Bank funded project with World Bank Team has been scheduled under Chairman, P&D Board, Govt. of Sindh on **19th February, 2021 at 10.00 am** in the Committee Room of P&D Department, 2nd floor Sindh Secretariat Building No.2. Tughlaq House, Karachi.

2. It is requested to kindly make it convenient to attend the above meeting virtually on given date and time. For virtual participation please contact **Mr.Kaleem Qureshi** at email address kaleemqureshi3000@gmail.com.

(HAFSA SHAIKH)

Planning Officer (Foreign Aid)
021-99211292

C.c. to with a request to attend the meeting:

- The Secretary (Planning), P&D Department, GoS, Karachi.
- The Members (Dev/Services/Social Sector/N.R/ Infrastructure), P&D Board, GoS, Karachi.
- The Chief Economist, P&D Department Government of Sindh, Karachi.

c.c.to: The Secretary, Finance Department, GoS, Karachi.

- The Secretary, Energy Department, GoS, Karachi.
- The Secretary, Investment Department, GoS, Karachi.
- The Secretary, Excise & Taxation Department, GoS, Karachi.
- The Secretary, Local Govt. Department, GoS, Karachi.
- The Secretary, Transport Department, GoS, Karachi.
- The Secretary, Irrigation Department, GoS, Karachi.
- The Secretary, Health Department, GoS, Karachi.
- The Secretary, Livestock & Fisheries Department, GoS, Karachi.
- The Secretary, Agriculture Department, GoS, Karachi.
- P.S to Chairman, P&D Board, Government of Sindh, Karachi.

Planning Officer (Foreign Aid)

KFF 2021/02/17 VL
Date 15/02/2021
SMTA/MTD
Dairy No: L-25
Dated: 15-02-2021



66

NO. P&D/WB/1-36/2016
GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)

Karachi dated 23rd Feb., 2021

To,

The Secretary to Government of Sindh,

- Finance Department,
- Planning Department,
- Health Department,
- Local Govt. Department,
- Irrigation Department,
- Agriculture Department,
- Excise & Taxation Department,
- Transport Department,
- Livestock & Fisheries Department,
- Energy Department,
- Investment Department,
- Rehabilitation Department,
- Karachi.

Subject:

FOLLOW UP TO SINDH PORTFOLIO REVIEW, FEBRUARY 19, 2021.

I am directed to refer to the subject noted above and to enclose a copy of World Bank's letter dated February 22, 2021 containing the discussions and agreements alongwith timelines reached during the subject review.

It is to apprise that on the day of each agreed timeline, World Bank will be reaching out to Chairman, P&D Board for an update an activities.

It is therefore, requested to kindly direct your team for compliance of actions and furnish the status to this department.

(HAFSA SHAIKH)
Planning Officer (Foreign Aid)
021-99211292

C.c. to for information and necessary action:

- The Program Coordinator, Nutrition (AAP), Task Force Secretariat, GoS, Karachi.
- The Project Director, Sindh Resilience Project (Irrigation/PDMA Component), GoS, Karachi
- The Project Director Sindh Solar Energy Project, GoS, Karachi
- The Project Director, Sindh Public Sector Management Reform Project, GoS, Karachi.
- The Project Director, Sindh Barrages Improvement Project (Guddu) Phase-I, GoS, Karachi.
- The Project Director, Sindh Barrages Improvement Project (Sukkur)Phase-II, GoS, Karachi.
- The Project Director, Sindh Agriculture Growth Project (Agriculture/Livestock Component), GoS, Kyc.
- The Project Director, Karachi Water & Sewerage & Services Improvement Project, GoS, Karachi
- The Project Director, Sindh Irrigated Agriculture Productivity Enhancement Program, Hyderabad.
- The Project Director, Karachi Urban Mobility Project (Yellow Line), GoS, Karachi.
- The Project Directors, CLICK (Local Govt/Excise & Taxation/Investment Departments), GoS, Karachi
- The Project Director, Karachi Neighborhood Improvement Project, GoS, Karachi.

c.c.to:

- The Members (Dev/Infrastructure/N.R./Services/Social Sector), P&D Board, GoS, Karachi.
- P. S to Chairman, P&D Board, Government of Sindh, Karachi.
- P.S. to Secretary (Planning), P&D Department, GoS, Karachi.
- P.S. Chief Economist, P&D Department Government of Sindh, Karachi.

Planning Officer (Foreign Aid)



February 22, 2021

Mr. Muhammad Waseem
Chairman
Planning and Development Board
Government of Sindh
Karachi

Dear Mr. Waseem:

Re: Follow up to Sindh Portfolio Review, February 19, 2021

I would like to thank you and your teams for a very useful discussion during the February portfolio review meeting on the World Bank engagement in the province. We look forward to continuing working with you to achieve the additional US\$ 110.7 million in disbursements over the next five months to meet the FY21 target of US\$180.5 million. I am attaching the dashboard presentation that we reviewed during the meeting and listing below a summary of discussions and agreed next steps.

- **Sindh Barrages Improvement Project:** A clear decision on the cancellation amount (~\$30m) and the way forward on restructuring based on the PC-1 revision to be made. It was agreed that the cancellation request be shared with the World Bank with the finalized amount by February 25, 2021.
- **Sindh Irrigated & Agriculture Productivity Enhancement Project:** It was agreed that the project's performance based on disbursement by June 30, 2021 would be the determining factor on possible extension—it is expected that approximately US\$21.8 million will be required to be disbursed by June 30, 2021. It was agreed that an approved action plan on accelerating activities will be shared to the WB by February 25, 2021.
- **Sindh Enhanced Response to Reduce Stunting:** We agreed that the project would close as scheduled and two pending activities need to be urgently addressed by February 25, 2021.
 - AAP Secretariat needs to share a plan for the \$7M disbursement for COVID-19 related procurement
 - Two pending contracts: Third Party Verification firm and Nutrition Expenditure Firm to be brought on board by February 25, 2021.
- **Sindh Agriculture Growth Project:** The project will close on time, with no extension and an approved plan for acceleration of activities was submitted on February 17. In the next portfolio review meeting we will monitor progress against that the first action item of the plan.
- **Sindh Public Sector Reform Project:** The project is scheduled to close on February 28, 2021.
- **Sindh Solar Energy Project:** It was agreed that the plan for developing solar parks and procuring the necessary works, including drafting of TOR for civil works, which has been pending since January, be shared by March 5, 2021.
- **Sindh Resilience Project Additional Financing:** We agreed to a follow up on the way forward between the team task lead and Chief Economist by February 25, 2021 to clarify whether there is a condition for ECNEC.
- **Karachi Water and Sewerage Services Improvement Project:** We agreed that the last step on getting the Reform Act approved, which is post deliberations of the Board and submission to the Government of Sindh for cabinet approval, be complete by March 15, 2021. We also agreed that the issue of whether a steering committee is needed or not be resolved by March 5, 2021.
- **Karachi Mobility Project:** We agreed that the technical committee meeting be held over a two-

61

day period to evaluate the three bids received no later than February 26, 2021.

- **Karachi Neighborhood Improvement Project:** We agreed that the design and supervision consultancy firm for Phase 2 works, which has been pending since November, be brought on board by February 28, 2021. Similarly, the consultant firm for the emergency repairs and reconstruction be brought on board by February 28, 2021.
- **Competitive and Livable City of Karachi Project:** We agreed that a detailed plan for emergency grant implementation that has been pending since December will be completed and submitted to the World Bank by March 5, 2021.
- **Solid Waste Emergency and Efficiency Project:** The project got approved by the World Bank board on December 8, 2020 and the GoSindh needs to authorize a signatory for the legal agreements for the signing and effectiveness of the project. It was agreed that by February 26, 2021 the approved signatory would be cleared by the Chief Minister's office.
- **Sindh Water and Agriculture Transformation Project:** The project concept note has not been cleared yet and was scheduled for clearance in December. We agreed that this would be prioritized and would be submitted to the Planning Commission by February 24, 2021.

Finally, we propose to continue to hold similar review meetings on a regular basis to ensure steady achievement of results for Sindh. I propose to hold the next review meeting, in the third week of March 2021. Thank you once again for a very useful discussion during the portfolio review. I am available to discuss or answer any questions concerning the above. Your team may also reach out to my colleague Huma Zafar (hazafar@worldbank.org) for any clarifying questions.

Your sincerely,

Melinda Good

Melinda Good
Operations Manager, Pakistan

Cc:

Government of Pakistan:

Mr. Noor Ahmed, Secretary, Ministry of Economic Affairs
Mr. Zulfiqar Haider, Additional Secretary, Ministry of Economic Affairs
Mr. Adil Akbar Khan, Joint Secretary, Ministry of Economic Affairs
Mr. Azam Khan, Deputy Secretary, Ministry of Economic Affairs

Government of Sindh:

Dr. Shireen Mustafa, Secretary, Planning & Development Board
Mr. Naeem Zafar, Chief Economist, Planning & Development Board
Mr. Rafique Mustafa Shaikh, Chief Foreign Aid, Planning & Development Board

The World Bank:

Mr. Abdelhak Bedjaoui, Executive Director, Pakistan
Mr. Kamran Naveed Baloch, Alternate Executive Director, Pakistan



71

NO. P&D/WB/1-36/2016
GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)

Karachi dated 23rd Feb., 2021

To,

The Secretary to Government of Sindh,

- Finance Department,
- Planning Department,
- Health Department,
- Local Govt. Department,
- Irrigation Department,
- Agriculture Department,
- Excise & Taxation Department,
- Transport Department,
- Livestock & Fisheries Department,
- Energy Department,
- Investment Department,
- Rehabilitation Department,
- Karachi.

Subject: FOLLOW UP TO SINDH PORTFOLIO REVIEW. FEBRUARY 19, 2021.

I am directed to refer to the subject noted above and to enclose a copy of World Bank's letter dated February 22, 2021 containing the discussions and agreements alongwith timelines reached during the subject review.

2. It is to apprise that on the day of each agreed timeline, World Bank will be reaching out to Chairman, P&D Board for an update an activities.

3. It is therefore, requested to kindly direct your team for compliance of actions and furnished the status to this department.

(HAFSA SHAIKH)
Planning Officer (Foreign Aid)
021-99211292

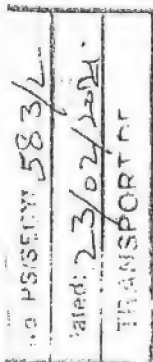
C.c. to for information and necessary action:

- The Program Coordinator, Nutrition (AAP), Task Force Secretariat, GoS, Karachi.
- The Project Director, Sindh Resilience Project (Irrigation/PDMA Component), GoS, Karachi
- The Project Director Sindh Solar Energy Project, GoS, Karachi
- The Project Director, Sindh Public Sector Management Reform Project, GoS, Karachi.
- The Project Director, Sindh Barrages Improvement Project (Guddu) Phase-I, GoS, Karachi.
- The Project Director, Sindh Barrages Improvement Project (Sukkur) Phase-II, GoS, Karachi.
- The Project Director, Sindh Agriculture Growth Project (Agriculture/Livestock Component), GoS, Kyc.
- The Project Director, Karachi Water & Sewerage & Services Improvement Project, GoS, Karachi
- The Project Director, Sindh Irrigated Agriculture Productivity Enhancement Program, Hyderabad.
- The Project Director, Karachi Urban Mobility Project (Yellow Line), GoS, Karachi.
- The Project Directors, CLICK (Local Govt/Excise & Taxation/Investment Departments), GoS, Karachi
- The Project Director, Karachi Neighborhood Improvement Project, GoS, Karachi.

c.c. to:

- The Members (Dev/Infrastructure/N.R./Services/Social Sector), P&D Board, GoS, Karachi.
- P. S to Chairman, P&D Board, Government of Sindh, Karachi.
- P.S. to Secretary (Planning), P&D Department, GoS, Karachi.
- P.S. Chief Economist, P&D Department Government of Sindh, Karachi.

Planning Officer (Foreign Aid)





February 22, 2021

Mr. Muhammad Waseem
Chairman
Planning and Development Board
Government of Sindh
Karachi

Dear Mr. Waseem:

Re: Follow up to Sindh Portfolio Review, February 19, 2021

I would like to thank you and your teams for a very useful discussion during the February portfolio review meeting on the World Bank engagement in the province. We look forward to continuing working with you to achieve the additional US\$ 110.7 million in disbursements over the next five months to meet the FY21 target of US\$180.5 million. I am attaching the dashboard presentation that we reviewed during the meeting and listing below a summary of discussions and agreed next steps.

- **Sindh Barrages Improvement Project:** A clear decision on the cancellation amount (~\$30m) and the way forward on restructuring based on the PC-1 revision to be made. It was agreed that the cancellation request be shared with the World Bank with the finalized amount by February 25, 2021.
- **Sindh Irrigated & Agriculture Productivity Enhancement Project:** It was agreed that the project's performance based on disbursement by June 30, 2021 would be the determining factor on possible extension—it is expected that approximately US\$1.8 million will be required to be disbursed by June 30, 2021. It was agreed that an approved action plan on accelerating activities will be shared to the WB by February 25, 2021.
- **Sindh Enhanced Response to Reduce Stunting:** We agreed that the project would close as scheduled and two pending activities need to be urgently addressed by February 25, 2021.
 - AAP Secretariat needs to share a plan for the \$7M disbursement for COVID-19 related procurement
 - Two pending contracts: Third Party Verification firm and Nutrition Expenditure Firm to be brought on board by February 25, 2021.
- **Sindh Agriculture Growth Project:** The project will close on time, with no extension and an approved plan for acceleration of activities was submitted on February 17. In the next portfolio review meeting we will monitor progress against that the first action item of the plan.
- **Sindh Public Sector Reform Project:** The project is scheduled to close on February 28, 2021.
- **Sindh Solar Energy Project:** It was agreed that that the plan for developing solar parks and procuring the necessary works, including drafting of TOR for civil works, which has been pending since January, be shared by March 5, 2021.
- **Sindh Resilience Project Additional Financing:** We agreed to a follow up on the way forward between the team task lead and Chief Economist by February 25, 2021 to clarify whether there is a condition for ECNEC.
- **Karachi Water and Sewerage Services Improvement Project:** We agreed that the last step on getting the Reform Act approved, which is post deliberations of the Board and submission to the Government of Sindh for cabinet approval, be complete by March 15, 2021. We also agreed that the issue of whether a steering committee is needed or not be resolved by March 5, 2021.
- **Karachi Mobility Project:** We agreed that the technical committee meeting be held over a two-

day period to evaluate the three bids received no later than February 26, 2021.

- **Karachi Neighborhood Improvement Project:** We agreed that the design and supervision consultancy firm for Phase 2 works, which has been pending since November, be brought on board by February 28, 2021. Similarly, the consultant firm for the emergency repairs and reconstruction be brought on board by February 28, 2021.
- **Competitive and Livable City of Karachi Project:** We agreed that a detailed plan for emergency grant implementation that has been pending since December will be completed and submitted to the World Bank by March 5, 2021.
- **Solid Waste Emergency and Efficiency Project:** The project got approved by the World Bank board on December 8, 2020 and the GoSindh needs to authorize a signatory for the legal agreements for the signing and effectiveness of the project. It was agreed that by February 26, 2021 the approved signatory would be cleared by the Chief Minister's office.
- **Sindh Water and Agriculture Transformation Project:** The project concept note has not been cleared yet and was scheduled for clearance in December. We agreed that this would be prioritized and would be submitted to the Planning Commission by February 24, 2021.

Finally, we propose to continue to hold similar review meetings on a regular basis to ensure steady achievement of results for Sindh. I propose to hold the next review meeting, in the third week of March 2021. Thank you once again for a very useful discussion during the portfolio review. I am available to discuss or answer any questions concerning the above. Your team may also reach out to my colleague Huma Zafar (hazafar@worldbank.org) for any clarifying questions.

Your sincerely,

Melinda Good

Melinda Good
Operations Manager, Pakistan

Cc:

Government of Pakistan:

Mr. Noor Ahmed, Secretary, Ministry of Economic Affairs
Mr. Zulfiqar Haider, Additional Secretary, Ministry of Economic Affairs
Mr. Adil Akbar Khan, Joint Secretary, Ministry of Economic Affairs
Mr. Azam Khan, Deputy Secretary, Ministry of Economic Affairs

Government of Sindh:

Dr. Shireen Mustafa, Secretary, Planning & Development Board
Mr. Naeem Zafar, Chief Economist, Planning & Development Board
Mr. Rafique Mustafa Shaikh, Chief Foreign Aid, Planning & Development Board

The World Bank:

Mr. Abdelhak Bedjaoui, Executive Director, Pakistan
Mr. Kamran Naveed Baloch, Alternate Executive Director, Pakistan



75

NO. P&D/WB/1-36/2016
GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)

Karachi dated 23rd Feb., 2021

To,

The Secretary to Government of Sindh,

- Finance Department,
- Planning Department,
- Health Department,
- Local Govt. Department,
- Irrigation Department,
- Agriculture Department,
- Excise & Taxation Department,
- Transport Department,
- Livestock & Fisheries Department,
- Energy Department,
- Investment Department,
- Rehabilitation Department,
- Karachi.

Subject: FOLLOW UP TO SINDH PORTFOLIO REVIEW. FEBRUARY 19, 2021.

I am directed to refer to the subject noted above and to enclose a copy of World Bank's letter dated February 22, 2021 containing the discussions and agreements alongwith timelines reached during the subject review.

2. It is to apprise that on the day of each agreed timeline, World Bank will be reaching out to Chairman, P&D Board for an update an activities.

3. It is therefore, requested to kindly direct your team for compliance of actions and furnish the status to this department.

(HAFSA SHAIKH)
Planning Officer (Foreign Aid)
021-99211292

C.c. to for information and necessary action:

- The Program Coordinator, Nutrition (AAP), Task Force Secretariat, GoS, Karachi.
- The Project Director, Sindh Resilience Project (Irrigation/PDMA Component), GoS, Karachi
- The Project Director Sindh Solar Energy Project, GoS, Karachi
- The Project Director, Sindh Public Sector Management Reform Project, GoS, Karachi.
- The Project Director, Sindh Barrages Improvement Project (Guddu) Phase-I, GoS, Karachi.
- The Project Director, Sindh Barrages Improvement Project (Sukkur)Phase-II, GoS, Karachi.
- The Project Director, Sindh Agriculture Growth Project (Agriculture/Livestock Component), GoS, Kyc.
- The Project Director, Karachi Water & Sewerage & Services Improvement Project, GoS, Karachi
- The Project Director, Sindh Irrigated Agriculture Productivity Enhancement Program, Hyderabad.
- The Project Director, Karachi Urban Mobility Project (Yellow Line), GoS, Karachi.
- The Project Directors, CLICK (Local Govt/Excise & Taxation/Investment Departments), GoS, Karachi
- The Project Director, Karachi Neighborhood Improvement Project, GoS, Karachi.

c.c.to:

- The Members (Dev/Infrastructure/N.R./Services/Social Sector), P&D Board, GoS, Karachi.
- P. S to Chairman, P&D Board, Government of Sindh, Karachi.
- P.S. to Secretary (Planning), P&D Department, GoS, Karachi.
- P.S. Chief Economist, P&D Department Government of Sindh, Karachi.

Planning Officer (Foreign Aid)

Copy No: L-106
dated: 24.02.2021

DD 24.02.2021

24/2/2021
Send a copy to All P&D members

February 22, 2021

Mr. Muhammad Waseem
Chairman
Planning and Development Board
Government of Sindh
Karachi

Dear Mr. Waseem:

Re: Follow up to Sindh Portfolio Review, February 19, 2021

I would like to thank you and your teams for a very useful discussion during the February portfolio review meeting on the World Bank engagement in the province. We look forward to continuing working with you to achieve the additional US\$ 110.7 million in disbursements over the next five months to meet the FY21 target of US\$180.5 million. I am attaching the dashboard presentation that we reviewed during the meeting and listing below a summary of discussions and agreed next steps.

- **Sindh Barrages Improvement Project:** A clear decision on the cancellation amount (~\$30m) and the way forward on restructuring based on the PC-1 revision to be made. It was agreed that the cancellation request be shared with the World Bank with the finalized amount by February 25, 2021.
- **Sindh Irrigated & Agriculture Productivity Enhancement Project:** It was agreed that the project's performance based on disbursement by June 30, 2021 would be the determining factor on possible extension—it is expected that approximately US\$21.8 million will be required to be disbursed by June 30, 2021. It was agreed that an approved action plan on accelerating activities will be shared to the WB by February 25, 2021.
- **Sindh Enhanced Response to Reduce Stunting:** We agreed that the project would close as scheduled and two pending activities need to be urgently addressed by February 25, 2021.
 - AAP Secretariat needs to share a plan for the \$7M disbursement for COVID-19 related procurement
 - Two pending contracts: Third Party Verification firm and Nutrition Expenditure Firm to be brought on board by February 25, 2021.
- **Sindh Agriculture Growth Project:** The project will close on time, with no extension and an approved plan for acceleration of activities was submitted on February 17. In the next portfolio review meeting we will monitor progress against that the first action item of the plan.
- **Sindh Public Sector Reform Project:** The project is scheduled to close on February 28, 2021.
- **Sindh Solar Energy Project:** It was agreed that the plan for developing solar parks and procuring the necessary works, including drafting of TOR for civil works, which has been pending since January, be shared by March 5, 2021.
- **Sindh Resilience Project Additional Financing:** We agreed to a follow up on the way forward between the team task lead and Chief Economist by February 25, 2021 to clarify whether there is a condition for ECNEC.
- **Karachi Water and Sewerage Services Improvement Project:** We agreed that the last step on getting the Reform Act approved, which is post deliberations of the Board and submission to the Government of Sindh for cabinet approval, be complete by March 15, 2021. We also agreed that the issue of whether a steering committee is needed or not be resolved by March 5, 2021.
- **Karachi Mobility Project:** We agreed that the technical committee meeting be held over a two-

day period to evaluate the three bids received no later than February 26, 2021.

- **Karachi Neighborhood Improvement Project:** We agreed that the design and supervision consultancy firm for Phase 2 works, which has been pending since November, be brought on board by February 28, 2021. Similarly, the consultant firm for the emergency repairs and reconstruction be brought on board by February 28, 2021.
- **Competitive and Livable City of Karachi Project:** We agreed that a detailed plan for emergency grant implementation that has been pending since December will be completed and submitted to the World Bank by March 5, 2021.
- **Solid Waste Emergency and Efficiency Project:** The project got approved by the World Bank board on December 8, 2020 and the GoSindh needs to authorize a signatory for the legal agreements for the signing and effectiveness of the project. It was agreed that by February 26, 2021 the approved signatory would be cleared by the Chief Minister's office.
- **Sindh Water and Agriculture Transformation Project:** The project concept note has not been cleared yet and was scheduled for clearance in December. We agreed that this would be prioritized and would be submitted to the Planning Commission by February 24, 2021.

Finally, we propose to continue to hold similar review meetings on a regular basis to ensure steady achievement of results for Sindh. I propose to hold the next review meeting, in the third week of March 2021. Thank you once again for a very useful discussion during the portfolio review. I am available to discuss or answer any questions concerning the above. Your team may also reach out to my colleague Huma Zafar (hazafar@worldbank.org) for any clarifying questions.

Your sincerely,

Melinda Good

Melinda Good
Operations Manager, Pakistan

Cc:

Government of Pakistan:

Mr. Noor Ahmed, Secretary, Ministry of Economic Affairs
Mr. Zulfiqar Haider, Additional Secretary, Ministry of Economic Affairs
Mr. Adil Akbar Khan, Joint Secretary, Ministry of Economic Affairs
Mr. Azam Khan, Deputy Secretary, Ministry of Economic Affairs

Government of Sindh:

Dr. Shireen Mustafa, Secretary, Planning & Development Board
Mr. Naeem Zafar, Chief Economist, Planning & Development Board
Mr. Rafique Mustafa Shaikh, Chief Foreign Aid, Planning & Development Board

The World Bank:

Mr. Abdelhak Bedjaoui, Executive Director, Pakistan
Mr. Kamran Naveed Baloch, Alternate Executive Director, Pakistan



MEETING NOTICE

NO. P&D/WB/1-36/2016
GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)

Karachi dated 5th May, 2021

To,

- The Project Directors,**
- Karachi Neighborhood Improvement Project.
 - Sindh Resilience Project (Irrigation/PDMA Component).
 - Sindh Solar Energy Project.
 - Sindh Public Sector Management Reform Project.
 - Sindh Barrages Improvement Project (Guddu) Phase-I, / (Sukkur) Phase-II.
 - Karachi Solid Waste Emergency and Efficiency Project
 - Sindh Agriculture Growth Project (Agriculture/Livestock Component).
 - Social Protection Strategy Unit.
 - Karachi Water & Sewerage & Services Improvement Project.
 - Sindh Irrigated Agriculture Productivity Enhancement Program.
 - Karachi Urban Mobility Project (Yellow Line).
 - The Project Directors, CLICK (Local Govt/Excise & Taxation/Investment Departments), Government of Sindh, Karachi
 - The Chief Program Manager, Reform Support Unit, SELD, GoS Karachi.
 - The Program Coordinator, Sindh Enhancing Response Reduce Stunting Project, GoS, Karachi.

Subject: PORTFOLIO REVIEW MEETING OF WORLD BANK (WB) FUNDED PROJECTS IN SINDH.

I am directed to refer to this department's letter of even number dated 4th May, 2021 and to state that subject meeting will be held on 7th May at 10.30 a.m instead of 6th May, 2021.

2. It is requested to kindly make it convenient to attend the above meeting virtually on given date and time. For virtual participation please contact Mr. Kaleem Qureshi at email address kaleemqureshi3000@gmail.com.

(HAFSA SHAIKH)
Planning Officer (Foreign Aid)
021-99211292

C.c. to with a request to attend the meeting:

- The Secretary (Planning), P&D Department, GoS, Karachi.
- The Special Secretary (Development), P&D Department, GoS, Karachi.
- The Members (Services/Social Sector/N.R & Infrastructure), P&D Board, GoS, Karachi.
- The Chief Economist, P&D Department Government of Sindh, Karachi.

C.c.to: The Secretary, Finance Department, GoS, Karachi.

- The Secretary, Energy Department, GoS, Karachi.
- The Secretary, Investment Department, GoS, Karachi.
- The Secretary, Excise & Taxation Department, GoS, Karachi.
- The Secretary, Local Govt. Department, GoS, Karachi.
- The Secretary, Transport Department, GoS, Karachi.
- The Secretary, Irrigation Department, GoS, Karachi.
- The Secretary, Health Department, GoS, Karachi.
- The Secretary, Livestock & Fisheries Department, GoS, Karachi.
- The Secretary, Agriculture Department, GoS, Karachi.
- The Secretary, School Education and Literacy Department, GoS, Karachi.
- P.S to Chairman, P&D Board, Government of Sindh, Karachi.

Planning Officer (Foreign Aid)



NO. P&D/WB/1-36/2016
GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)

Karachi dated 22nd May, 2021

To,

- The Secretary, Finance Department, GoS, Karachi.
- The Secretary, Energy Department, GoS, Karachi.
- The Secretary, Investment Department, GoS, Karachi.
- The Secretary, Excise & Taxation Department, GoS, Karachi.
- The Secretary, Local Govt. Department, GoS, Karachi.
- The Secretary, Irrigation Department, GoS, Karachi.
- The Secretary, Health Department, GoS, Karachi.
- The Secretary, Livestock & Fisheries Department, GoS, Karachi.
- The Secretary, Agriculture Department, GoS, Karachi.
- The Secretary, School Education and Literacy Department, GoS, Karachi.
- The Secretary, Rehabilitation Department, GoS, Karachi.

Subject: MONTHLY PORTFOLIO REVIEW MEETING OF WORLD BANK (WB) FUNDED PROJECTS IN SINDH.

I am directed to refer to the subject noted above and to enclose a copy of World Bank's letter dated May 8, 2021 containing the discussions and key actions agreed during the monthly portfolio review meeting held on 7th May, 2021 under Chairman, Planning & Development Board, GoS.

2. It is requested to direct your respective project/program teams to comply with actions agreed between Government of Sindh and World Bank during above said meeting (**Issues & timelines actions are enclosed**).

(HAFSA SHAIKH)
Planning Officer (Foreign Aid)
021-99211292

C.c. to :

- The Secretary (Planning), P&D Department, GoS, Karachi.
- The Special Secretary (Development), P&D Department, GoS, Karachi.
- The Members (Services/Social Sector/N.R & Infrastructure), P&D Board, GoS, Karachi.
- The Chief Economist, P&D Department Government of Sindh, Karachi.
- The P.D.Karachi Neighborhood Improvement Project,
- The P.D Sindh Resilience Project (Irrigation/PDMA Component),
- The P.D.Sindh Solar Energy Project,
- The P.D. Sindh Public Sector Management Reform Project,
- The P.D.Sindh Barrages Improvement Project (Guddu) Phase-I, / (Sukkur)Phase-II,
- The P.D.Karachi Solid Waste Emergency and Efficiency Project
- The P.D.Sindh Agriculture Growth Project (Agriculture/Livestock Component),
- The P.D.Social Protection Strategy Unit,
- The P.D. Karachi Water & Sewerage & Services Improvement Project,
- The P.D. Sindh Irrigated Agriculture Productivity Enhancement Program,
- The P.D. Karachi Urban Mobility Project (Yellow Line).
- The Project Directors, CLICK (Local Govt/Excise & Taxation/Investment Departments), Government of Sindh, Karachi
- The Chief Program Manager, Reform Support Unit, SELD, GoS Karachi.
- The Program Coordinator, Sindh Enhancing Response Reduce Stunting Project, GoS, Karachi.
- P.S. to Chairman, P&D Board, GoS, Karachi.

Planning Officer (Foreign Aid)

FLC - INCHARGE - MAY - 03-179
Date 25.05.2021.

Mr. Muhammad Waseem

-2-

Cc:

Government of Pakistan:

Mr. Noor Ahmed, Secretary, Ministry Economic Affairs
Mr. Zulfiqar Haider, Additional Secretary, Ministry Economic Affairs
Mr. Adil Akbar Khan, Joint Secretary, Ministry Economic Affairs
Mr. Azam Khan, Deputy Secretary, Ministry Economic Affairs

Government of Sindh:

Mr. Sohail Anwar Siyal, Minister Irrigation Department, Sindh
Mr. Awais Qadir Shah, Minister Transport & Mass Transit Department Sindh
Mr. Syed Nasir Hussain Shah, Minister for Local Government
Mr. Mumtaz Ali Shah, Chief Secretary, Planning and Development Board
Mr. Muhammad Waseem, Chairman, Planning and Development Board
Mr. Syed Hassan Naqvi, Secretary, Finance Department
Ms. Shereen Mustafa, Secretary, Planning & Development Board
Mr. Laeeq Ahmed, Secretary, Excise, Taxation & Narcotics Department
Mr. Ghulam Abbas Detho, Secretary, Transport & Mass Transit Department
Mr. Najam Ahmed Shah, Secretary, Local Govt. & HTP Department
Mr. Rasheed Ahmed Solangi, Secretary, Labor Department
Dr. Kazim Hussain Jatoti, Secretary, Health Department
Mr. Nadeem-ur-Rehman, Secretary, Sindh Board of Revenue
Mr. Rafiq Ahmed Buriro, Secretary, Irrigation Department
Mr. Masood Ahmed Solangi, Director General Health Services
Mr. Mr. Zubair Ahmed Channa, Project Director, Sindh Waste Emergency Efficient Project (SWEEP)
Mr. Hassan Zaidi, Project Director, Competitive and Livable City of Karachi Project (CLICK)
Mr. Emran Bhatti, Project Director, Karachi Mobility Project (KMP)
Mr. Asghar Memon, Project Director, Karachi Neighborhood Improvement Project (KNIP)
Mr. Farrukh Hummayun Zaidi, Joint Director, Labor Department
Mr. Gulfam Nabi Memon, Consultant Labor Department
Mr. Jamal Mangan, Project Director, Sindh Water Improvement Project

The World Bank:

Mr. Abdelhak Bedjaoui, Executive Director
Mr. Naveed Kamran Baloch, Alternate Executive Director



87

GOVERNMENT OF SINDH
Karachi Mobility Project
(YELLOW LINE BRTS)
SINDH MASS TRANSIT AUTHORITY
TRANSPORT & MASS TRANSIT DEPARTMENT

No. PD/YLC/SMTA/2021-L-208

Karachi Dated: 31st May, 2021

To,

The Planning Officer (Foreign Aid)
Planning and Development Department,
Karachi

SUBJECT: MONTHLY PORTFOLIO REVIEW MEETING FOR WORLD BANK FUNDED SINDH PROJECTS.

Please refer to your office letter No. P&D/WB/1-36/2016 dated 22nd May 2021 and find below in table the actions taken by the **KARACHI URBAN MOBILITY PROJECT MANAGEMENT TEAM** as per the directions of World Bank specifically discussed during May Portfolio review meeting with Government of Sindh.

Issues	Actions
1. PMT Key Staffing	1. All specialists / consultants are on board. The joining date for all specialists is mentioned hereunder: i. Communication Specialist – 19 th November 2020 ii. Financial Management Specialist – 10 th December 2020 iii. Gender Specialist – 10 th March 2021 iv. Procurement & Contract Management Specialist- 1 st April 2021 v. Social Development Specialist – 1 st April 2021 vi. Safety, Environment, Health & Quality Specialist – 1 st May 2021
2. Selection of the Design and Supervision Consultant.	2. The selection of the Design consultant is at final stage. A negotiation session with the most advantageous firm was held on Friday, 28 th May 2021 at SMTA office. The contract award is scheduled on 25 th June 2021.

R&I Section
Planning and Dev. Department
Government of Sindh
Karachi
31/5/21

(IMRAN BHATTI) Ex.PCS
PROJECT DIRECTOR

A copy is forwarded for information to:

- 31/05/21
1. P.S to Minister for Transport and Mass Transit Department, GoS.
 2. PS to the Secretary, Transport & Mass Transit Department, GoS.
 3. PS to the Managing Director, Sindh Mass Transit Authority, GoS.
 4. Master File.



93
NO;P&D/FA/WB/1-36/2016
GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)

Karachi, dated the 26th Sept., 2021

To,

- The Project Director, Sindh Barrages Improvement Project, (Guddu, Phase-I/Sukkur, Phase-II) Government of Sindh, Karachi.
- The Project Director, Sindh Resilience Project (PDMA/Irrigation Component), GoS, Karachi.
- The Project Director, Karachi Neighborhood Improvement Project, Government of Sindh, Karachi.
- The Project Director, Sindh Enhancing Response to Reduce Stunting Project, GoS, Karachi.
- The Project Director, Sindh Irrigated Agriculture Productivity Enhancement Program, Hyderabad.
- The Project Director, Sindh Early Learning Enhancement Project Govt. of Sindh, Karachi.
- The Project Director, Sindh Solar Energy Project, Government of Sindh, Karachi.
- The Project Director, Karachi Water & Sewerage Services Improvement Project, GoS, Karachi.
- The Project Director, Karachi Urban Mobility Project (Yellow line), Government of Sindh, Karachi.
- The Project Director, Solid Waste Emergency & Efficiency Project, GoS, Karachi.

SUBJECT: FOLLOW UP TO SINDH PORTFOLIO REVIEW, SEPTEMBER 13, 2021.

I am directed to refer to the subject noted above and to enclose a copy letter received from World Bank dated 22nd September, 2021 containing the discussions and actions agreed during the subject meeting.

2. It is requested that necessary action may be taken for the compliance of agreed actions and updated status may be submitted to this department.

(Hafsa Shaikh)

Planning Officer (Foreign Aid)

021-99211292

c.c.to:

- The Members (N.R, Social Sector, Services), P&D Board, GoS, Karachi.
- P.S. to Chairperson, P&D Board, Karachi.
- P.S. to Secretary (Planning), P&D Department, GoS, Karachi.
- P.S. to Secretary, Local Government Department, Government of Sindh, Karachi.
- P.S. to Secretary, Energy Department, GoS, Karachi.
- P.S. to Secretary, Irrigation Department, GoS, Karachi.
- P.S. to Secretary, Agriculture Department, GoS, Karachi.
- P.S. to Secretary, Education Department, GoS, Karachi.
- P.S. to Secretary, Rehabilitation Department, GoS, Karachi.

Planning Officer (Foreign Aid)

SMTA-TMTD

Dairy No: 518

Dated: 26-09-21

September 22, 2021

Dr. Shireen Mustafa Narejo
Acting Chairperson/Secretary
Planning and Development Board
Government of Sindh
Karachi

Dear Dr. Narejo:

Re: Follow up to Sindh Portfolio Review, September 13, 2021

I would like to thank you and your team for advancing the implementation of operations in the World Bank portfolio for the province of Punjab. The Sindh portfolio consists of commitments of \$1.8 billion in 11 operations, of which 76 percent is undisbursed and remains available to achieve the Government's project development objectives. I would seek your continued support in ensuring that the portfolio continues to show results for the people of Sindh.

I am attaching to this letter a matrix of agreed next steps that were discussed during the virtual portfolio review meeting. I would particularly like to request your close oversight for the following:

- **Sindh Enhanced Response to Reduce Stunting** (51% disbursed). As the project draws to a close on December 31, 2021, it is critical to ensure that the final COVID-19 related procurements of \$7 million are completed in a timely manner. In addition, the hiring of the Deputy Project Coordinator will help ensure timely completion of the remaining activities. The Nutrition Expenditure Tracking firm activities are also to be completed.
- **Sindh Solar Energy Improvement Project** (13% disbursed). A critical approval regarding component 2 (distributed solar) is pending with the Chief Minister. The project team and World Bank task team will meet to discuss the need for PC-1 modification in lieu of the revised targets for components 1 and 2.
- **Competitive and Livable City of Karachi Project** (19% disbursed). We understand that the Government is considering to move the property tax component to the Local Government Department, out of Excise and Taxation as was previously agreed in a meeting with the Chief Minister on June 18, 2021. We would request that the final decision is communicated to the Bank at the earliest as this component is substantially delayed.
- **Karachi Neighborhood Improvement Project** (40% disbursed). Phase II packages are to continue being tendered in the month of September to ensure all schemes are completed by project closure in November 2022. Designs and safeguards documents are expected to be submitted in September 2021.

Additional next steps for the entire portfolio are attached to this letter.

We also had the opportunity to discuss the two pipeline operations for this fiscal year: the *Sindh Water and Agriculture Transformation Project* (SWAT) and the *Sindh Human Capital Investment Project* (SHCIP). We understand that a PDWP was held for SWAT and the concept is in the process of being

updated against the observations made. For SHCIP, we understand the scope is in the process of being finalized and we look your confirmation regarding this.

Thank you for your continued support and leadership. We look forward to discussing with you the progress made on the agreed actions in the next review in to ensure steady achievement of results. Your team may also reach out to my colleague, Amena Raja, Senior Operations Officer (araja1@worldbank.org) for any clarifications or follow ups regarding the above.

Yours sincerely,

Gailius J. Draugelis

Gailius Draugelis
Operations Manager, Pakistan

Cc:

Government of Pakistan:

Mr. Mian Asad Hayaud Din, Secretary, Ministry of Economic Affairs
Mr. Zulfiqar Haider, Additional Secretary, Ministry of Economic Affairs
Mrs. Samar Ihsan, Senior Joint Secretary, Ministry of Economic Affairs
Mr. Azam Khan, Deputy Secretary, Ministry Economic Affairs

Government of Sindh:

Mr. Naeem uz Zafar, Chief Economist, Planning and Development Board
Mr. Nazeer Memon, Project Director, Karachi Neighborhood Improvement Project (KNIP)
Mr. Syed Salahuddin Memon, Project Director, Karachi Water and Sewerage Services Improvement Project
Mr. Ghulam Mubeen Mughal, Project Director, Sindh Barrages Improvement Project (SBIP)
Mr. Syed Nadeem Shah, Project Director, SIAPEP
Mr. Hassan Zaidi, Project Director, Competitive and Livable City of Karachi Project (CLICK- LEG Component)
Mr. Akhlaque Ahmed, Project Director, Competitive and Livable City of Karachi Project (CLICK- Investment Component)
Mr. Jamshed Alam Memon, Project Director, Competitive and Livable City of Karachi Project (CLICK- Excise component)

The World Bank:

Mr. Abdelhak Bedjaoui, Executive Director, Pakistan
Mr. Kamran Naveed Baloch, Alternate Executive Director, Pakistan

Attachment: Summary of Portfolio Review Findings

Project	Updates and Decisions
Sindh Enhancing Response to Reduce Stunting	<ul style="list-style-type: none"> • Critical: Procurement to be completed for \$7 million for COVID-19 expenditures. • Sustainability plan for each of the sectors to be shared by project closure. • Completion of Nutrition Expenditure Tracking Firm's activities: P&D to revert. • Deputy Project Coordinator (Technical): Summary is with Chief Minister for approval.
Sindh Solar Energy Project	<ul style="list-style-type: none"> • Approval of competitive bidding of 50MW pending confirmation from the approved IGCEP. P&D to confirm if this requires a PC-1 revision. • Approval by CM Sindh regarding Component 2 (distributed solar) going beyond 20 MW which is nearing completion. • Solar home systems subsidy proposal approved and sales to begin in September • Energy department and task team to revert to P&D regarding possible PC-1 revision.
Sindh Barrages Improvement Project	<ul style="list-style-type: none"> • A restructuring and extension request has been submitted to P&D and is to be shared at the earliest. • A timebound action plan to improve O&M to be prepared by the PMO.
Sindh Irrigated Agriculture Productivity Enhancement Project	<ul style="list-style-type: none"> • Project extension to be expedited. • Lessons learned (including on subsidy estimates) to be incorporated in Sindh Water and Agriculture Transformation Project.
Sindh Resilience Project	<ul style="list-style-type: none"> • The ambulance contract has been awarded. The payment modality is to be finalized. • Secretary Rehabilitation has moved a summary to allow direct payment to the vendor, which is currently with P&D for onward transmittal to EAD and Bank. • Summary for CM's approval to initiate hiring of 1122 personnel needs to be approved. It is currently pending at CM office.
Sindh Early Learning Enhancement through Classroom Transformation	<ul style="list-style-type: none"> • The project is recently effective. P&D will expedite the opening of the designated account and staffing. • P&D to expedite the restructuring request to access the inclusion of the Multiplier Grant
Karachi Mobility Project	<ul style="list-style-type: none"> • On track, as the design/supervision contract was signed on September 2
Competitive & Livable City of Karachi	<ul style="list-style-type: none"> • P&D to discuss the next steps on the property tax component on an urgent basis. • Local Government Department to conclude procurement arrangements for the design/supervision consultant for the COVI emergency grant • RFP stage for Business Reengineering to be completed by end October 2021.
Karachi Neighborhood Improvement Project	<ul style="list-style-type: none"> • Continue to submit finalized subproject packages (designs and safeguard documents) until the cutoff date of 30 September 2021. • Safeguards documents are expected to be submitted by the end of September.

Project	Updates and Decisions
Karachi Water and Sewerage Services Improvement Project	<ul style="list-style-type: none"> Legal expert to join the KWSB Board of Directors (Either current nominee to join or new expert nominated) Recruit headhunting firm to identify market-candidates for key KWSB management positions is pending
Solid Waste Emergency and Efficiency Project	<ul style="list-style-type: none"> Consultants' Procurement for the Jam Chakro landfill cell and 6 transfer stations to be completed – (i) Environmental and Social Consultant by 15 Oct 2021; and, (ii) Engineering Consultant by 30 Nov 2021. Disclosure of updated environment and social instruments – including ESMF, RF and SEP – is expected by 30 Nov 2021.
All Karachi Operations	<ul style="list-style-type: none"> Establishment of GIS expected by end September Rehabilitation and Resettlement Plan pending. This has been discussed by the provincial cabinet.

43
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November 5, 2021

Mr. Omer Ayub Khan
Minister, Economic Affairs
Ministry of Economic Affairs
Government of Pakistan
Islamabad

Dear Mr. Khan:

Subject: Ministry of Economic Affairs & World Bank Portfolio Review, November 3, 2021

I would like to thank you for the fruitful meeting we have had with you and your team at the Ministry of Economic Affairs on Wednesday, November 3, 2021. We welcomed the opportunity to discuss the areas where additional focus is required to ensure your World Bank portfolio is implemented effectively and achieves the intended results. My apologies for having had to leave the meeting early. I understand that the discussions were very productive. I would like to take this opportunity to summarize the key points here as well as highlight the follow-up actions that were agreed to.

Pakistan Hydromet and Climate Services Project. We discussed the implementation challenges associated with the flow of funds through the NDMRF which have been a contributing factor to the low disbursement of this project. We welcomed the suggestion that Secretary Economic Affairs write to the Secretaries of the Planning and Climate Change, with the Ministers and Advisor Finance in copy, to highlight this low disbursement and to inform that if there are no further disbursements by January 15 financing for this project should be restructured and partial cancellation considered.

Khyber Pass Economic Corridor Project. We discussed the extended effectiveness delay and the need for focused attention to procurement of consultancies in order for this project to get back on track. We welcome the suggestion of a meeting of the Ministry of Economic Affairs and the Government of Khyber Pakhtunkhwa (GoKP) to ensure that critical actions have happened, including the contracting of the Design & Supervision consultancy, by November 19, 2021. We also welcome the suggestion to bring together the National Highway Authority and GoKP on the morning of Tuesday, November 9, to present the Gantt charts which have been developed to monitor progress.

Higher Education Development in Pakistan. The meeting highlighted that progress of procurements has slowed over the last 6 months and how governance-related aspects of the project have been challenging to get back on track. Your offer to engage with the Ministry of Federal Education to examine what in the project may be adjusted is welcome. The outcome of this discussion will help to jointly decide on a potential (partial) cancellation.

Pakistan Financial Inclusion and Infrastructure Project. While this project is almost fully disbursed, close monitoring will be required to ensure the Central Directorate National Savings (CDNS) Component is implemented over the project's last 13 months. We appreciate the Ministry of Economic Affairs' efforts to ensure that Ministry of Finance, together with the CDNS and the State Bank of Pakistan prepare and implement a time-bound workplan for the last year of the project.

Mr. Omer Ayub Khan

2

November 5, 2021

Locust Emergency and Food Security Project. As per the letter we received requesting a cancellation in July 2021, we are ready to proceed with the project restructuring. We discussed during the meeting the need to reconcile the project activities with the Government's approach to preparing for and mitigating against potential locust outbreaks. During the meeting you had offered to provide feedback after the Project Steering Committee meeting on November 4. However, we understand from communications from the Ministry of National Food Security and Research today that this meeting has been postponed until November 11. We would welcome your guidance on how to expedite a decision on the project restructuring, in light of this recent postponement.

CASA Electricity Transmission and Trade (CASA-1000). Project implementation has improved over the last year. However, a response is needed to the letter sent by the World Bank in July 2021, regarding the Account Bank Agreement (ABA) which will allow the selected Bank (FAB) to be formally communicated and signal the commencement of their role as the clearing Bank for CASA-1000. We appreciate your offer to follow up with the Finance Division to solicit a response to the letter.

Pakistan Raises Revenue. The Program is on track and the challenges faced over the last six months related to ICT procurement under the Technical Assistance component are now resolved. Two outstanding challenges will require engagement with the provinces, namely, results linked to General Sales Tax (GST) harmonization and results linked to Valuation tables. We welcome the offer of Secretary Economic Affairs to speak to the Chairman of the Federal Board of Revenue as well as the Finance Division to understand the actions that have been taken in these areas. We noted the attention paid to these issues, including a meeting with EAD and Finance Division a week ago.

Strengthening Institutions for Refugee Administration Project. This project has experienced extensive effectiveness delays and until now, start-up activities have not begun. The support of the Secretary Economic Affairs to confirm with the Ministry of Interior (SAFFRON) whether or not this financing is still needed, and if so to understand the actions that have been taken to start up project activities, is welcome.

Punjab Agriculture and Rural Transformation. We confirmed that a request for extension will not be considered at this stage and therefore program completion must be expedited. We welcome the suggestion for the Ministry of Economic Affairs to facilitate a meeting between the Government of Punjab and the World Bank to bring the Mid-Term Review, including agreement on the scope of proposed restructuring, to conclusion.

Disaster and Climate Resilience Improvement Project. We discussed the opportunity to expedite cancellation of unutilized funds so that they can be reprogrammed during the current fiscal year. To facilitate this process, the Ministry of Economic Affairs will convene a meeting with the implementing agency to discuss the potential cancellation request to be sent to the Bank as soon as possible, so that the proposed cancellation can take place before the Closing Date of November 30, 2021.

Punjab Cities Program. This project, while rated as 'Satisfactory' during the last Implementation Support Mission, is facing operational challenges, such as the hiring process of key staff and the frequent turnover of staff at the Municipal Committees (MC) level. Further, we note that the Designated Account with the Finance Division has not yet been opened.

Punjab Resource Improvement and Digital Effectiveness. The Public Financial Management law has been drafted and it would be important to ensure that this is fast tracked and enacted soon. There have been delays in putting the Project Management Unit in place, and we understand shortlisting is now underway.

Mr. Omer Ayub Khan

3

November 5, 2021

Khyber Pakhtunkhwa Portfolio. Many projects are facing shortened implementation schedules due to delays in implementation coupled with the closure of the Multi-Donor Trust Fund for Khyber Pakhtunkhwa, FATA and Balochistan (MDTF) in June 2022. MDTF projects were discussed at the MDTF Steering Committee meeting on November 4, 2021, which was co-chaired by Secretary Economic Affairs. We had a mutual appreciation for the efforts toward accelerated implementation, and that any discussion of a potential extension will be considered against the projects' implementation progress and a strong rationale for extension. We also noted the very good coordination between all parties who have been supporting the intense activity monitoring and supervision to accelerate activities identified in the workplans. We agreed to hold another Steering Committee meeting in the second half of January 2022 to assess progress. The critical step in this regard is contracting of all activities in workplans of MDTF financed projects by end of the second quarter of fiscal year 2021-22. The exception to this is the Community Support Project, which takes a community driven development approach. The critical next step for this is formulation of community development plans in all community development councils is execution of identified development schemes.

Balochistan Livelihood and Enterprise Development Project. This project, which is financed from the MDTF as well as from IDA, has faced effectiveness delays and is under pressure to complete a significant number of activities by the closing date of the MDTF. Implementation of activities will need to be expedited in order that the IDA grant and credit can also start to disburse as soon as possible.

Balochistan Human Capital Investment Project. The project faced effectiveness delays and became effective during the COVID-19 pandemic. Urgent attention is needed to accelerate implementation. As a next step, the 2021-2022 workplan needs to be approved on an urgent basis.

Sindh Barrages Improvement Project. Further discussions between the Government of Sindh and the World Bank are required to come to agreement on next steps regarding the project. We agreed that the World Bank team will update EAD on the outcome of the upcoming meeting between myself and the Chief Minister.

Competitive & Livable City of Karachi Project. The project is awaiting a transition plan on the decision to move the Property Tax Survey component from the Excise and Taxation Department to the Local Government Department. This transition plan is needed soon to move forward with a key component of this project and for clarity on the scope of a potential restructuring, including revision of the PC-1, that may be needed to support this transition.

Sindh Enhancing Response to Reduce Stunting. We agreed that no extension will be granted for this project and discussed the option of an advanced cancellation of unutilized funds in order that they can be reprogrammed. The Ministry of Economic Affairs' offer to discuss a cancellation request from the Government of Sindh is appreciated.

Karachi Water and Sewerage Services Improvement Project. The meeting discussed the human resource issues which are holding back implementation progress and we welcome the Secretary's offer to raise this with the Chairman, Planning and Development Department, Sindh.

Pipeline Processing. As discussed, the World Bank intends to work towards more upstream engagement with the Government processes to strengthen quality and readiness of the projects we are invited to finance, and to mitigate risks of very tight review timelines. One key target area for improvement is to better align government approval steps with World Bank appraisal, negotiations and approval milestones. We are engaging with the Ministry of Economic Affairs as well as the Planning Commission

Mr. Omer Ayub Khan

4

November 5, 2021

to explore strengthened coordination with provincial Concept Clearance Proposal (CCP) and PC-1 approval processes. This has also been discussed with the Deputy Chairman of Planning on November 3, 2021.

The next project in the pipeline, the Electricity Distribution Efficiency Improvement Project, will be following a condensed timeline and we greatly appreciate the support of the Ministry of Economic Affairs to ensure that negotiations can take place by November 15, 2021. This is the latest date by which the negotiations need to take place in order to be able to submit the project for consideration for financing to the World Bank Board on December 17. The PC-1 has been submitted to the Planning Commission on November 3. As this is the only project to be delivered in the second quarter, we are most grateful for your and your team's support in preparing for the expected invitation to negotiate.

KP Road and Accessibility Project (KPRAP). We appreciate the Ministry of Economic Affairs' offer to follow-up with the Chief Minister of KP to ensure the Summary is processed with their cabinet. This is currently delaying project preparation.

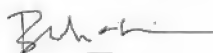
KP Rural and Institutions Support Project. This project is currently scheduled in the FY23 pipeline, however, it can be brought forward if the Summary is approved by the cabinet, as with KPRAP.

Impacts of human resource challenges on implementation: The discussions highlighted the impact of delays in hiring Project Management Unit (PMU) personnel on implementation. In some cases, it has taken up to a year, from the start of the operation, to put in place a fully staffed PMU. This has been a systemic issue in the portfolio for some time. In the meeting we agreed that this is an issue that can be taken up as a point of project readiness during preparation. We also welcome your idea to develop a list of operations that are currently experiencing a lack of key personnel in the PMU to monitor. We also noted that projects in the pipeline can be encouraged to hire Project Directors and PMU staff prior to PC-1 approval.

Next Steps. We discussed convening in one month to go over the high value operations discussed during this meeting to take stock of progress. This would be followed by a meeting in January 2022 to cover the wider portfolio.

Let me thank you again for the very productive discussions. While the meeting discussion focused mainly on implementation challenges, you will find attached the full Powerpoint presentation which highlights also the many successes and results in the portfolio. In addition, Implementation Supervision Reports for each project in the portfolio have been forwarded to your team in print. In the meantime, I would like to sincerely thank you and your team for the close collaboration.

Yours sincerely,



Najy Benhassine
Country Director, Pakistan

Attachments:

- Presentation, *The Government of Pakistan's World Bank Portfolio Review, Chaired By Mr Omer Ayub Khan, Minister, Economic Affairs, Nov 3 2021*

Mr. Omer Ayub Khan

5

November 5, 2021

Government of Pakistan:

Ministry of Economic Affairs:

Mr. Mian Asad Hayaud Din, Secretary
Mr. Zulfiqar Haider Khan, Additional Secretary
Ms. Samar Ihsan, Senior Joint Secretary
Mr. Azam Khan, Deputy Secretary

Ministry of Finance:

Mr. Yusuf Khan, Secretary

Ministry of National Food Security and Research:

Mr. Syed Fakhar Imam, Minister
Mr. Ghufuran Memon, Secretary

Planning Commission of Pakistan:

Dr. Jahanzeb Khan, Deputy Chairman
Mr. Hamed Yaqoob Shaikh, Secretary

Ministry of Climate Change:

Mr. Capt. (Retd) Sikander Qayyum, Secretary
Mr. Syed Mujtaba Hussain, Senior Joint Secretary

Ministry of Energy (Power Division):

Mr. Ali Raza Bhutta, Secretary

Ministry of Communication:

Mr. Zafar Hasan, Secretary
Mr. Capt. (Retd.) Khurram Agha, Chairman, National Highway Authority (NHA)

Ministry of States and Frontier Regions

Mr. Pervaiz Ahmed Junejo, Secretary

Higher Education Commission:

Dr. Shaista Sohail, Executive Director, HEC
Ms. Maryam Riaz, Project Coordinator, HEDP

Government of Balochistan:

Mr. Hafiz Abdul Basit, Additional Chief Secretary, Planning and Development Department
Mr. Khalid Sarparah, Secretary (Planning), Planning and Development Department
Mr. Abdullah Khan, Secretary (Implementation), Planning and Development Department
Mr. Ghaus Baksh Marri, Chief Economist, Planning and Development Department
Mr. Najeeb-Ullah Babri, Chief Foreign Aid, Planning and Development Department

Government of Khyber Pakhtunkhwa:

Mr. Shahab Ali Shah, Additional Chief Secretary Planning and Development Department
Mr. Amer Sultan Tareen, Secretary, Planning and Development Department
Ms. Sara Rehman, Chief Foreign Aid, Planning and Development Department

Mr. Omer Ayub Khan

6

November 5, 2021

Government of Punjab:

Mr. Muhammad Abdullah Khan Sumbal, Chairman, Planning & Development Board

Mr. Mujahid Sherdil, Secretary, Planning & Development Board

Mr. Muhammad Khalid, Section Officer General, Planning & Development Board

Government of Sindh:

Mr. Syed Hasan Naqvi, Chairman, Planning and Development Board

Secretary, Planning and Development Board

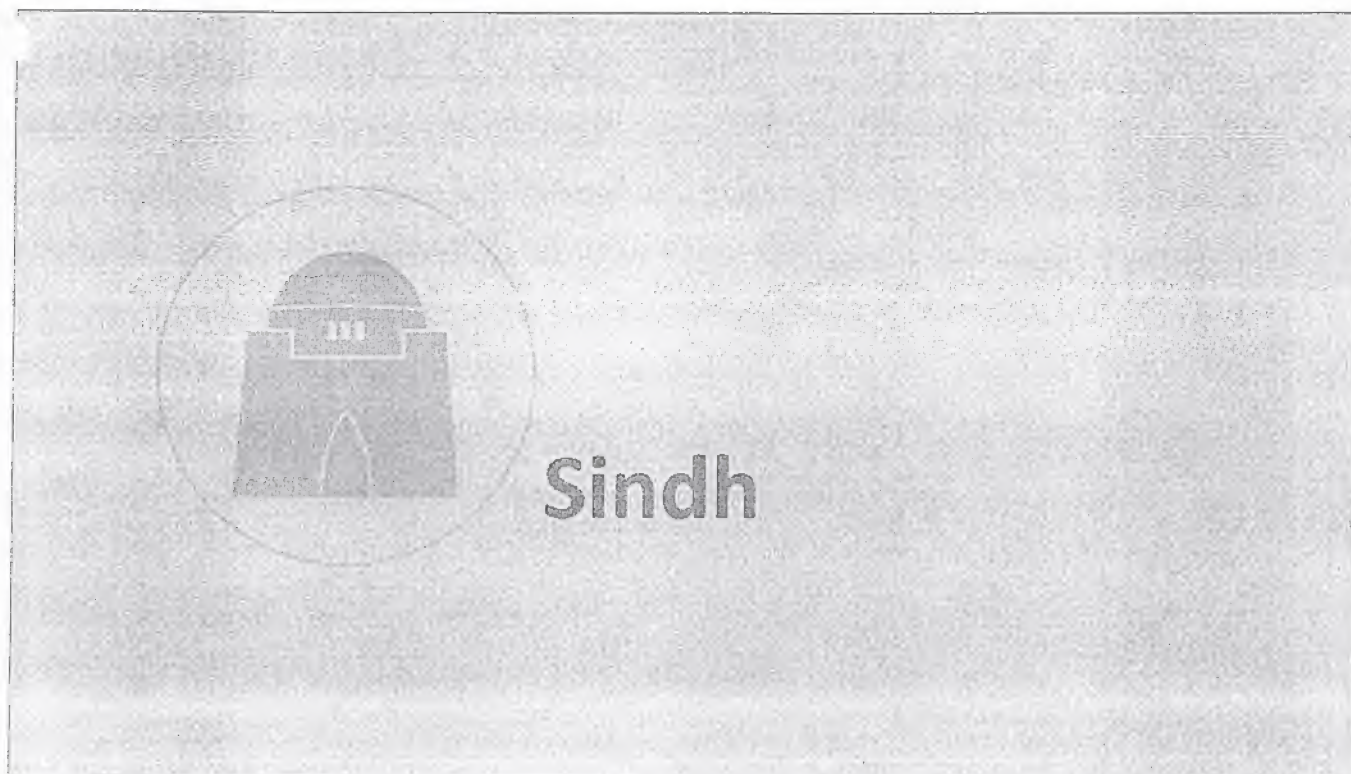
Chief Foreign Aid, Planning and Development Board

Ms. Naila Sarfraz, Assistant Chief Foreign Aid, Planning and Development Board

The World Bank:

Mr. Abdelhak Bedjaoui, Executive Director, Pakistan

Mr. Naveed Kamran Baloch, Alternate Executive Director, Pakistan



Sindh Portfolio Overview

Total Committed: US\$1885m, Total Undisbursed: US\$1427m (Average Project Age: 3.5 Years)

Project Title	Closing Date	Age	Instru- ment	Source	DO	IP	Net Commit. (\$m)	Total Disb (\$m)	Total Undisb Bal (\$m)	% Disbs	FY22 Actual Disb(\$m)
Health, Nutrition & Population											
Sindh Enhancing Response to Reduce Stunting	31-Dec-2021	4.4	IPF	IDA	MS	MS	62	31	33	49%	-
Education											
Sindh Early Learning Enhancement through Classroom Transformation	30-Apr-2026	0.3	IPF	IDA	S	S	100	0	99	0%	-
Energy & Extractives											
City of Sindh Energy Reform	29-Sep-2023	3.4	IPF	IDA	MS	MS	100	16	82	16%	3.5
Transport											
Karachi Mobility Project	31-Dec-2025	2.3	IPF	IBRD	MS	MS	382	4	378	1%	-
Urban, Resilience and Land											
Competitive and Livable City of Karachi Project	30-Jun-2024	2.3	IPF	IBRD	MS	MU	230	43	187	19%	28.6
Karachi High-Speed Rail Project	30-Nov-2022	4.4	IPF	IDA	MS	MU	86	35	54	39%	-
Karachi Solid Waste Management and Sanitation Project	30-Jun-2025	0.9	IPF	IBRD	S	S	100	1	99	1%	-
Sindh Resilience Project	28-Aug-2024	5.4	IPF	IDA	S	S	300	110	192	36%	28.1
Agriculture and Food											
Sindh Irrigated Agri. Productivity Enhancement Project	31-Dec-2021	6.6	IPF	IDA	MS	MS	187	129	57	69%	3.0
Water											
Karachi Water and Sewerage Services Improv. Project	30-Jun-2025	2.3	IPF	IBRD	S	S	40	6	34	14%	2.5
Sindh Barrages Improvement Project	30-Jun-2024	6.4	IPF	IDA	MU	U	298	85	212	29%	11.3
TOTAL							1885	460	1427	24%	77.0

* Data as of Oct 31, 2021

** The table excludes Co-Financings.

Sindh Solar Energy Project

Total Net Commitment US \$100 M
 Total Undisbursed Balance US \$82.06 M
 Approval Date: 14 June 2018
 Closing Date: 29 Sep 2023



FY22 Disbursement Target US\$6m, Actual: US\$3.5m

Progress Update	Actions Needed/ Next Steps
<p>IP Rating : Moderately satisfactory</p> <p>Project disbursed \$11m in FY21 and \$3.53m in FY22 and can pick up disbursements if implementation progress is accelerated</p> <p>50 MW project under Component 1 now approved under IGCEP; PMU now needs to move on competitive bidding, facilitated by AEDB and NEPRA</p> <p>Sales of Solar Home Systems have commenced.</p> <p>Client has started on process to modify PC-1; WB Mid-Term Review planned for April/May 2022</p>	<p>PMU to initiate competitive bidding for 50 MW; get agreement from K-Electric for remaining 350 MW</p> <p>PMU to start on Round 2 procurement for Component 2 and accelerate SHS sales under Component 3</p> <p>PC-1 modification to be completed asap so that it can be submitted to Planning Commission; client is requesting to shift resources to Component 2 and also include EE retrofits and battery storage</p>

Karachi Neighborhood Improvement Project

Total Net Commitment US \$86M
 Total Undisbursed Balance US \$53.72M
 Approval Date: 15 June 2017
 Closing Date: 30 Nov 2022 (extended last month)
 FY22 Disbursement Target US\$24m, Actual: US\$0m



Progress Update	Actions Needed/ Next Steps
<p>IP Rating : Moderately Unsatisfactory</p> <p>Closing date was extended by one year to November 30, 2022 to allow for the completion of Phase 2 and Emergency works</p> <p>IP rating will be revisited in the next mission.</p>	<p>Mission take place in Nov. 15-20, 2021 and ratings may be revisited.</p> <p>Pace of works needs to be expedited so that they are completed in the project timeframe.</p>

97

Solid Waste Emergency and Efficiency Project

IPF

Total Net Commitment US \$100M
 Total Undisbursed Balance US \$99.17M
 Approval Date: 8 Dec 2020
 Closing Date: 30 June 2025
 FY22 Disbursement Target US\$5m, Actual: US\$0m

Progress Update	Actions Needed/ Next Steps
<p>IP Rating : Satisfactory</p> <ul style="list-style-type: none"> Procurement of consultants for technical feasibility and engineering design & ESIA to commence for the Jam Chakro waste disposal site and 6 transfer stations. Outputs from these consultancies will allow procurement of works for planned solid waste management infrastructure worth \$40 million. 	<ul style="list-style-type: none"> The procurement of technical & ESIA consultancies to be initiated by November 8, 2021. Approval & disclosure of updated environment & social Instruments delayed; Expected by November 30, 2021

Sindh Irrigated Agriculture Productivity Enhancement Project

IPF

Total Net Commitment US \$187M
 Total Undisbursed Balance US \$57.1M
 Approval Date: 20 March 2015
 Closing Date: 31 Dec 2021

FY22 Disbursement Target US\$40.8m, Actual: US\$3m

Progress Update	Actions Needed/ Next Steps
<p>IP Rating : Moderately satisfactory</p> <p>Significant progress of the project towards achieving the project's intended results Additional efforts expected to accelerate the installation of HEIS* and catch up the lag on the corresponding result indicators</p> <p>One-year extension request received from EAD in June</p>	<p>Extension underway</p> <p>Monitoring will be required to ensure activities are completed on time</p>

Sindh Resilience Project

IPF

Total Net Commitment US \$300M

Total Undisbursed Balance US \$192M

Approval Date: 21 June 2016 (Additional financing in FY21)

Closing Date: 28 Aug 2024

FY22 Disbursement Target US\$32m, Actual: US\$28.1m

Progress Update	Actions Needed/ Next Steps
<p>IP Rating: Satisfactory</p> <p>This project has a CERC component. Last year \$10M was repurposed and was spent on COVID related procurements by the PDMA.</p> <p>Out of the undisb \$194M, \$100M is already committed and \$70M under PDMA component has some funds available.</p>	<p>Ambulance contract awarded - payment modality to be finalized</p>

Sindh Early Learning Enhancement through Classroom Transformation (SELECT)

IPF

Total Net Commitment US\$ 130M

Total Undisbursed Balance US\$ 130M

Approval Date: 29 July 2021

Closing Date: 30 April 2026

FY22 Disbursement Target US\$8m, Actual: US\$0m

Progress Update	Actions Needed/ Next Steps
<p>Newly effective operation</p> <p>Some progress: i) PSC notified; (ii) DA initiated; (iii) hiring process initiated; (iv) notification of the Project Procurement Committee; (v) update of the Project Operations Manual (POM); and (vi) updates to the Environmental and Social safeguards documents</p> <p>The project also received \$25 million Global Partnership for Education (GPE) Multiplier Grant (MG), adding 2 districts</p>	<ul style="list-style-type: none"> Mission planned in November 2021

Karachi Mobility Project



Total Net Commitment US \$382M
 Total Undisbursed Balance US \$378.05M
 Approval Date: 27 June 2019
 Closing Date: 31 Dec 2025

FY22 Disbursement Target US\$13.6m, Actual: US\$0m

Progress Update	Actions Needed/ Next Steps
<p>IP Rating : Satisfactory</p> <p>The PMU is fully staffed and a large contract for designs and supervision is ongoing. There is robust action plan to complete designs and procure first package of works (Jam Bridge and 2 Bus Depots) is scheduled to be completed before the end of FY.</p>	<p>Supervision missions have been agreed for every month.</p>



NO:P&D/FA/WB/1-36/2016
GOVERNMENT OF SINDH
PLANNING & DEVELOPMENT
DEPARTMENT
(FOREIGN AID SECTION)

Karachi, dated the 23rd Nov., 2021

To,

- The Project Director, Sindh Enhancing Response to Reduce Stunting Project, GoS, Karachi.
- The Project Director, Sindh Early Learning Enhancement Project, GoS, Karachi.
- The Project Director Sindh Solar Energy Project, GoS, Karachi.
- The Project Director, Karachi Urban Mobility Project (Yellow Line), Karachi.
- The Project Director, Sindh Barrages Improvement Project (Guddu Phase-I/Sukkur Phase-II), Government of Sindh, Karachi.
- The Project Director, Sindh Irrigated Agriculture Productivity Enhancement Project, Hyd.
- The Project Directors, Competitive & Livable City of Karachi (CLICK), Local Govt & Investment/Excise & Taxation Departments, Government of Sindh, Karachi.
- The Project Director, Sindh Solar Energy Project, GoS, Karachi.
- The Project Karachi Water & Sewerage Services Improvement Project (KWSSIP-2), GoS, Karachi.
- The Project Director, Karachi Neighborhood Improvement Project, GoS, Karachi.
- The Project Director, Sindh Solid Waste Emergency & Efficiency Project, GoS, Karachi.
- The Project Director, Sindh Resilience Project (Irrigation/PDMA Component), GoS, Karachi.
- The Chief Program Manager, Sindh Early Learning Enhancement through Classroom Transformation, GoS, Karachi.

**SUBJECT: MINISTRY OF ECONOMIC AFFAIRS & WORLD BANK PORTFOLIO REVIEW,
NOVEMBER 3, 2021.**

I am directed to refer to the subject noted above and to enclose a copy of World Bank's letter dated 5th November, 2021 alongwith presentation containing the discussions of the meeting held between Ministry, Economic Affairs Division, GoP and Country Director, World Bank for information and necessary action.

(Hafsa Shaikh)

Planning Officer (Foreign Aid)

021-99211292

c.c.to:

- The Secretary (Planning), P&D Department, GoS, Karachi
- The Secretary, School Education & Literacy Department, GoS, Karachi.
- The Secretary, Energy Department, GoS, Karachi.
- The Secretary, Irrigation Department, GoS, Karachi.
- The Secretary, Local Government Department, GoS, Karachi.
- The Secretary, Excise & Taxation Department, GoS, Karachi.
- The Secretary, Investment Department, GoS, Karachi
- The Secretary, Agriculture Department, GoS, Karachi.
- The Secretary, Health Department, GoS, Karachi.
- The Secretary, Transport Department, GoS, Karachi.
- The Secretary, Rehabilitation Department, GoS, Karachi.
- P.S. to Chairman, P&D Board, GoS, Karachi.
- P.S. to Chief Economist, P&D Department, GoS, Karachi.

Planning Officer (Foreign Aid)

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Dated: 24.11.2021